# Joint State <br> GOVERNMENT COMMISSION 

General Assembly of the Commonwealth of Pennsylvania

## InFormational Disclosure OF THE State-Related Universities

STAFF ANALYSIS OF 2014-15
DATA REPORTED UNDER SECTION 2004-D
OF THE PUBLIC SCHOOL CODE OF 1949

FEBRUARY 2016


The release of this report should not be interpreted as an endorsement by the members of the Executive Committee of the Joint State Government Commission of all the findings, recommendations and conclusions contained in this report.

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The Joint State Government Commission was created by act of July 1, 1937 (P.L.2460, No.459) as amended, as a continuing agency for the development of facts and recommendations on all phases of government for the use of the General Assembly.

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NOTE: For additional copies of the report, please visit the Joint State Government Commission's website, http://jsg.legis.state.pa.us, under publications or call the Commission at 717-787-4398. Any questions regarding specifics of the report should be addressed to the project manager.

Pursuant to Section 2004-D of the Public School Code of $1949,{ }^{1}$ the Joint State Government Commission submits herewith its statistical comparison of the employment and salary, financial and contract data, and statements of retirement and tuition benefit policies, reported by Lincoln University, The Pennsylvania State University, University of Pittsburgh, and Temple University--the State-related universities.

This year's edition of the report maintains those changes first made in the February 2011 edition of the report. Prior to that report, Commission staff and representatives from each of the State-related universities met via conference call to unify and clarify university data submissions. The data presented in this year's report is what the group collectively agreed was statutorily required.

The Commission staff has arranged the data comparisons and policy statements into four major sections. Section I includes full-time faculty and staff and average salaries for 2014-15. Section II includes actual revenue and expenditure data for 2013-14 and 2014-15. Section III includes goods and services purchase contracts for 2014-15. Section IV includes current statements of retirement and tuition benefit policies. An introduction page prior to each section will note any significant changes (if any) from previous editions of this report.

Differences in the internal organizations of the universities, represented by differences in their academic and administrative units and expenditure types, make direct comparisons between the universities difficult for most data elements. Changes in a university's academic or administrative units or expenditure types from last year will change the 2013-14 dollar amounts from those shown in last year's report. The universities may have revised some 2013-14 data since the time of the publication of last year's report.

Additional details on some data elements are available from the Commission staff.

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## I. FULL-TIME FACULTY AND STAFF AND AVERAGE SALARIES

The tables on pages 2 through 10 show the number and average salaries of full-time faculty and staff within each university for fiscal year 2014-15. This includes all full-time faculty and staff that are paid through all funds within each university. Employee and salary data are arranged by faculty ranks and staff classifications, and by academic or administrative units, as defined by each university. Average salaries are not reported for faculty ranks and staff classifications with three or fewer employees, or for groups of units within each university.

Table 1
LINCOLN UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT ${ }^{1}$
2014-2015

| Academic / administrative unit | Professor |  | Associate Professor |  | Assistant Professor |  | Instructor |  | Lecturer |  | Total Number |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number | Average Salary | Number | Average Salary | Number | Average Salary | Number | Average Salary | Number | Average Salary |  |
| Grand total | 33 | \$106,491 | 30 | \$78,020 | 30 | \$68,614 | 3 | nd | 5 | \$67,263 | 101 |

1. Data not available by academic/administrative unit.
nd. No data given in ranks having 3 or fewer faculty.
SOURCE: Data provided by Lincoln University.

Table 2
LINCOLN UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT ${ }^{1}$

2014-2015

| Academic / administrative unit | Executive / <br> Administrative / Management |  | Other professional / non-faculty |  | Clerical / secretarial |  | Technical / skilled service |  | Total Number |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number | Average Salary | Number | Average Salary | Number | Average Salary | Number | Average Salary |  |
| Grand total | 127 | \$56,336 | 4 | \$41,572 | 62 | \$41,274 | 37 | \$44,268 | 230 |

1. Data not available by academic/administrative unit.

SOURCE: Data provided by Lincoln University

Table 3
THE PENNSYLVANIA STATE UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT
2014-15

| Academic/administrative unit | Professor |  | Associate professor |  | Assistant professor |  | Instructor |  | Other |  | Total number |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number | Average salary | Number | Average salary | Number | Average salary | Number | Average salary | Number | Average salary |  |
| University Park Colleges: |  |  |  |  |  |  |  |  |  |  |  |
| Agricultural Sciences | 118 | \$125,700 | 61 | \$96,628 | 26 | \$83,620 | 15 | \$56,426 | 69 | \$61,256 | 289 |
| Arts \& Architecture | 58 | 103,149 | 73 | 80,426 | 39 | 60,797 | 27 | 39,035 | 1 | nd | 198 |
| Communications | 8 | 151,101 | 21 | 84,893 | 1 | nd | 0 | 0 | 29 | 77,205 | 59 |
| Earth \& Mineral Sciences | 75 | 147,058 | 28 | 104,106 | 28 | 86,871 | 4 | 52,172 | 102 | 58,765 | 237 |
| Eberly College of Science | 149 | 140,380 | 64 | 96,832 | 52 | 83,950 | 16 | 45,629 | 201 | 49,589 | 482 |
| Education | 41 | 115,816 | 57 | 86,675 | 49 | 67,830 | 28 | 38,120 | 12 | 53,804 | 187 |
| Engineering | 142 | 150,629 | 64 | 108,965 | 66 | 86,879 | 29 | 58,379 | 60 | 57,726 | 361 |
| Health \& Human Development | 55 | 136,854 | 38 | 94,013 | 36 | 79,254 | 51 | 55,791 | 77 | 63,667 | 257 |
| Information Sciences \& Technology | 14 | 184,718 | 8 | 132,520 | 7 | 103,885 | 2 | nd | 24 | 81,637 | 55 |
| Liberal Arts | 162 | 157,898 | 124 | 95,812 | 70 | 82,374 | 0 | 0 | 326 | 46,677 | 682 |
| Nursing | 4 | 129,519 | 2 | nd | 7 | 78,792 | 23 | 56,475 | 7 | 55,000 | 43 |
| Smeal College of Business Administration | 33 | 214,491 | 26 | 177,695 | 34 | 162,339 | 25 | 86,470 | 30 | 124,592 | 148 |
| Total | 859 |  | 566 |  | 415 |  | 220 |  | 938 |  | 2,998 |
| Academic Support Units: |  |  |  |  |  |  |  |  |  |  |  |
| Global Programs - University Office | 0 | -- | 0 | -- | 1 | nd | 0 | -- | 2 | nd | 3 |
| International Affairs - School | 6 | 166,461 | 0 | -- | 0 | -- | 0 | -- | 1 | nd | 7 |
| Research | 0 | -- | 0 | -- | 0 | -- | 0 | -- | 203 | 90,526 | 203 |
| Undergraduate Education | 0 | -- | 1 | nd | 0 | -- | 1 | nd | 5 | 52,692 | 7 |
| University Libraries | 0 | -- | 0 | -- | 0 | -- | 0 | -- | 67 | 65,459 | 67 |
| University Outreach | 0 | -- | 0 | -- | 0 | -- | 22 | 55,191 | 2 | nd | 24 |
| Total | 6 |  | 1 |  | 1 |  | 23 |  | 280 |  | 311 |
| Administrative Support Units: |  |  |  |  |  |  |  |  |  |  |  |
| Athletics Recreation Services \& Support | 0 | -- | 0 | -- | 0 | -- | 1 | nd | 0 | -- | 1 |
| Campus Recreation | 0 | -- | 0 | -- | 0 | -- | 1 | nd | 0 | -- | 1 |
| General \& Academic Administration | 0 | -- | 0 | -- | 0 | -- | 0 | -- | 2 | nd | 2 |
| Total | 0 |  | 0 |  | 0 |  | 2 |  | 2 |  | 4 |
| Other Penn State Locations: |  |  |  |  |  |  |  |  |  |  |  |
| Abington | 11 | 103,144 | 29 | 85,094 | 27 | 75,284 | 3 | nd | 58 | 53,997 | 128 |
| Altoona | 20 | 100,941 | 58 | 78,842 | 37 | 60,067 | 64 | 50,309 | 16 | 63,672 | 195 |
| Beaver | 4 | 103,311 | 7 | 78,168 | 5 | 63,678 | 12 | 57,903 | 6 | 60,255 | 34 |
| Berks | 18 | 100,775 | 39 | 80,975 | 19 | 68,774 | 22 | 53,965 | 29 | 65,878 | 127 |
| Brandywine | 12 | 103,182 | 15 | 84,040 | 11 | 71,298 | 29 | 52,214 | 4 | 55,411 | 71 |
| DuBois | 2 | nd | 8 | 74,760 | 6 | 77,851 | 15 | 51,370 | 10 | 67,576 | 41 |
| Erie - Behrend | 26 | 124,862 | 57 | 94,749 | 50 | 79,222 | 3 | nd | 121 | 61,195 | 257 |
| Fayette - Eberly | 1 | nd | 14 | 80,602 | 3 | nd | 19 | 58,093 | 11 | 62,197 | 48 |
| Great Valley | 8 | 127,379 | 10 | 123,162 | 16 | 93,114 | 0 | -- | 0 | -- | 34 |


| Greater Allegheny | 4 | 93,620 | 9 | 81,607 | 7 | 72,163 | 11 | 55,398 | 6 | 55,888 | 37 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Harrisburg | 31 | 116,850 | 72 | 95,544 | 43 | 81,156 | 35 | 59,971 | 50 | 67,740 | 231 |
| Hazleton | 4 | 93,159 | 15 | 89,874 | 12 | 68,748 | 13 | 56,153 | 9 | 67,403 | 53 |
| Lehigh Valley | 1 | nd | 13 | 80,316 | 6 | 67,268 | 22 | 49,437 | 2 | nd | 44 |
| Mont Alto | 3 | nd | 12 | 78,960 | 8 | 65,846 | 27 | 59,523 | 10 | 66,645 | 60 |
| New Kensington | 2 | nd | 14 | 85,839 | 4 | 68,201 | 12 | 62,385 | 6 | 70,200 | 38 |
| Schuylkill | 6 | 117,021 | 8 | 84,271 | 15 | 69,825 | 13 | 52,232 | 2 | nd | 44 |
| Shenango | 1 | nd | 5 | 84,303 | 2 | nd | 15 | 53,643 | 5 | 64,735 | 28 |
| Wilkes-Barre | 4 | 100,653 | 9 | 80,187 | 4 | 66,597 | 11 | 52,994 | 3 | nd | 31 |
| Worthington Scranton | 4 | 101,358 | 12 | 83,678 | 8 | 72,684 | 20 | 57,017 | 6 | 73,770 | 50 |
| York | 7 | 101,055 | 14 | 80,233 | 11 | 67,136 | 14 | 61,893 | 6 | 61,992 | 52 |
| Total | 169 |  | 420 |  | 294 |  | 360 |  | 360 |  | 1,603 |
| Dickinson School of Law | 30 | 167,920 | 2 | nd | 8 | 115,615 | 2 | nd | 20 | 91,204 | 62 |
| Total | 30 |  | 2 |  | 8 |  | 2 |  | 20 |  | 62 |
| Sub-total | 1,064 | 139,044 | 989 | 93,723 | 718 | 81,372 | 607 | 54,896 | 1,600 | 62,903 | 4,978 |
| College of Medicine at Hershey | 251 | 247,005 | 213 | 218,903 | 462 | 176,159 | 38 | 101,808 | 58 | 56,595 | 1,022 |
| Total | 251 |  | 213 |  | 462 |  | 38 |  | 58 |  | 1,022 |
| Grand total | 1,315 | 159,651 | 1,202 | 115,906 | 1,180 | 118,484 | 645 | 57,660 | 1,658 | 62,683 | 6,000 |

nd. No data given in ranks having 3 or fewer faculty.

Table 4
THE PENNSYLVANIA STATE UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT
2014-15

| Academic/administrative unit | Executive / administrative / managerial |  | Other professional non-faculty |  | Clerical / secretarial |  | Technical / skilled / service and other |  | Total number |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number | Average salary | Number | Average salary | Number | Average salary | Number | Average salary |  |
| University Park Colleges: |  |  |  |  |  |  |  |  |  |
| Agricultural Sciences | 66 | \$120,170 | 347 | \$56,925 | 235 | \$34,670 | 147 | \$42,571 | 795 |
| Arts \& Architecture | 32 | 109,785 | 59 | 54,484 | 36 | 45,629 | 4 | 44,108 | 131 |
| Communications | 13 | 119,355 | 22 | 54,311 | 10 | 40,172 | 1 | nd | 46 |
| Earth \& Mineral Sciences | 15 | 172,996 | 50 | 54,994 | 50 | 47,184 | 12 | 54,356 | 127 |
| Eberly College of Science | 20 | 190,610 | 81 | 55,683 | 96 | 40,081 | 59 | 40,310 | 256 |
| Education | 11 | 145,001 | 27 | 48,465 | 37 | 40,768 | 8 | 45,639 | 83 |
| Engineering | 30 | 181,397 | 116 | 65,855 | 130 | 41,789 | 60 | 51,668 | 336 |
| Health \& Human Development | 32 | 119,275 | 112 | 46,299 | 77 | 40,884 | 53 | 40,228 | 274 |
| Information Sciences \& Technology | 12 | 107,190 | 39 | 52,182 | 16 | 39,651 | 3 | nd | 70 |
| Liberal Arts | 36 | 137,242 | 95 | 51,015 | 125 | 38,474 | 26 | 34,412 | 282 |
| Nursing School | 5 | 134,565 | 9 | 42,756 | 13 | 35,485 | 4 | 42,633 | 31 |
| Smeal College of Business | 35 | 144,702 | 71 | 51,130 | 46 | 41,730 | 2 | nd | 154 |
| Total | 307 |  | 1,028 |  | 871 |  | 379 |  | 2,585 |
| Academic Support Units: |  |  |  |  |  |  |  |  |  |
| Global Programs - University Office | 9 | 96,688 | 27 | 46,901 | 19 | 37,398 | 0 | -- | 55 |
| Graduate School | 10 | 95,871 | 22 | 54,575 | 12 | 30,483 | 0 | -- | 44 |
| Information Technology Services | 113 | 109,445 | 422 | 65,763 | 23 | 41,235 | 28 | 45,708 | 586 |
| International Affairs - School | 1 | nd | 1 | nd | 0 | -- | 0 | -- | 2 |
| Research | 64 | 106,545 | 674 | 92,907 | 112 | 42,874 | 209 | 54,667 | 1,059 |
| Schreyer Honors College | 6 | 99,324 | 7 | 51,689 | 8 | 41,446 | 0 | -- | 21 |
| Undergraduate Education | 62 | 89,092 | 142 | 49,699 | 74 | 38,169 | 0 | -- | 278 |
| University Libraries | 42 | 70,581 | 90 | 50,767 | 88 | 35,709 | 24 | 52,221 | 244 |
| University Outreach | 91 | 86,084 | 359 | 52,337 | 96 | 36,283 | 26 | 46,252 | 572 |
| Total | 398 |  | 1,744 |  | 432 |  | 287 |  | 2,861 |
| Administrative Support Units: |  |  |  |  |  |  |  |  |  |
| Athletics Recreation Services \& Support | 2 | nd | 5 | 40,273 | 1 | nd | 4 | 43,922 | 12 |
| Campus Recreation | 3 | nd | 28 | 43,225 | 8 | 37,408 | 9 | 44,874 | 48 |
| Development \& Alumni Relations | 31 | 134,571 | 203 | 64,501 | 70 | 36,633 | 0 | -- | 304 |
| Educational Equity | 15 | 68,587 | 33 | 47,703 | 16 | 36,778 | 0 | -- | 64 |
| Finance \& Business | 161 | 99,882 | 203 | 55,069 | 165 | 36,787 | 277 | 42,072 | 806 |


| Finance \& Business - Housing \& Foods | 104 | 62,877 | 50 | 56,398 | 107 | 32,011 | 475 | 35,873 | 736 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Finance \& Business - Physical Plant | 38 | 109,476 | 210 | 66,898 | 47 | 36,548 | 983 | 46,442 | 1,278 |
| General \& Academic Administration | 26 | 208,037 | 51 | 92,911 | 34 | 46,090 | 0 | -- | 111 |
| Intercollegiate Athletics | 36 | 115,901 | 192 | 88,457 | 37 | 38,373 | 13 | 46,190 | 278 |
| Strategic Communications | 20 | 89,405 | 30 | 53,703 | 4 | 39,621 | 0 | -- | 54 |
| Student Affairs | 54 | 81,946 | 163 | 58,042 | 99 | 32,773 | 55 | 38,897 | 371 |
| Total | 490 |  | 1,168 |  | 588 |  | 1,816 |  | 4,062 |
| Other Penn State Locations: |  |  |  |  |  |  |  |  |  |
| Abington | 27 | 90,599 | 48 | 49,691 | 40 | 39,908 | 46 | 39,292 | 161 |
| Altoona | 25 | 87,779 | 73 | 47,874 | 65 | 35,166 | 90 | 40,143 | 253 |
| Beaver | 12 | 82,292 | 27 | 42,112 | 17 | 36,123 | 27 | 43,574 | 83 |
| Berks | 25 | 77,731 | 43 | 49,216 | 36 | 37,028 | 63 | 41,891 | 167 |
| Brandywine | 14 | 97,890 | 19 | 50,932 | 16 | 45,091 | 19 | 43,877 | 68 |
| DuBois | 7 | 82,517 | 21 | 45,122 | 9 | 38,058 | 16 | 38,501 | 53 |
| Erie - Behrend | 43 | 87,555 | 87 | 48,314 | 59 | 35,109 | 117 | 40,971 | 306 |
| Fayette - Eberly | 8 | 77,804 | 13 | 44,726 | 14 | 36,579 | 15 | 40,586 | 50 |
| Great Valley | 4 | 143,370 | 17 | 61,112 | 14 | 48,174 | 7 | 41,965 | 42 |
| Greater Allegheny | 9 | 79,128 | 17 | 48,406 | 18 | 35,305 | 26 | 40,978 | 70 |
| Harrisburg | 35 | 112,825 | 88 | 54,725 | 72 | 38,559 | 86 | 45,312 | 281 |
| Hazleton | 15 | 77,837 | 18 | 47,480 | 18 | 38,371 | 39 | 41,213 | 90 |
| $\checkmark$ Lehigh Valley | 9 | 77,370 | 26 | 43,142 | 18 | 34,721 | 14 | 40,019 | 67 |
| ' Mont Alto | 12 | 84,089 | 21 | 45,701 | 16 | 35,252 | 36 | 40,514 | 85 |
| New Kensington | 9 | 89,432 | 17 | 47,777 | 13 | 36,309 | 12 | 45,965 | 51 |
| Schuylkill | 15 | 74,544 | 21 | 44,032 | 14 | 35,013 | 22 | 43,350 | 72 |
| Shenango | 5 | 81,650 | 12 | 46,234 | 9 | 33,379 | 13 | 42,014 | 39 |
| Vice President for Commonwealth Campuses | 10 | 138,534 | 5 | 62,364 | 6 | 46,198 | 0 | -- | 21 |
| Wilkes-Barre | 10 | 85,400 | 19 | 48,356 | 15 | 31,268 | 10 | 40,890 | 54 |
| Worthington Scranton | 10 | 82,568 | 18 | 51,814 | 14 | 36,914 | 14 | 41,503 | 56 |
| York | 14 | 86,005 | 17 | 53,493 | 13 | 41,005 | 18 | 43,017 | 62 |
| Total | 318 |  | 627 |  | 496 |  | 690 |  | 2,131 |
| Dickinson School of Law | 26 | 131,203 | 25 | 52,283 | 20 | 38,672 | 7 | 42,753 | 78 |
| Total | 26 |  | 25 |  | 20 |  | 7 |  | 78 |
| Sub-total | 1,539 | 104,202 | 4,592 | 62,963 | 2,407 | 37,924 | 3,179 | 43,500 | 11,717 |
| College of Medicine | 66 | 230,250 | 209 | 58,286 | 121 | 43,138 | 209 | 41,200 | 605 |
| Total | 66 |  | 209 |  | 121 |  | 209 |  | 605 |
| Grand total | 1,605 | 109,385 | 4,801 | 62,760 | 2,528 | 38,173 | 3,388 | 43,358 | 12,322 |

nd. No data given in ranks having 3 or fewer faculty.
SOURCE: Data provided by The Pennsylvania State University.

Table 5
UNIVERSITY OF PITTSBURGH
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT
2014-15

| Academic/administrative unit | Professor |  | Associate professor |  | Assistant professor |  | Instructor |  | Other |  | Total number |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number | Average salary | Number | Average salary | Number | Average salary | Number | Average salary | Number | Average salary |  |
| Chancellor: |  |  |  |  |  |  |  |  |  |  |  |
| Chancellor | 1 | nd | 0 | -- | 0 | -- | 0 | -- | 0 | -- | 1 |
| Total | 1 |  | 0 |  | 0 |  | 0 |  | 0 |  | 1 |
| Provost: |  |  |  |  |  |  |  |  |  |  |  |
| Dietrich School of Arts and Sciences - Dean's Office | 26 | \$195,970 | 2 | nd | 0 | -- | 3 | nd | 2 | nd | 33 |
| Dietrich School of Arts and Sciences - Humanities | 58 | 126,689 | 56 | \$79,017 | 57 | \$68,435 | 24 | \$36,974 | 108 | \$43,649 | 303 |
| Dietrich School of Arts and Sciences - Natural Sciences | 94 | 126,351 | 64 | 87,617 | 73 | 70,550 | 13 | 39,524 | 123 | 43,768 | 367 |
| Dietrich School of Arts and Sciences - Social Sciences | 34 | 132,090 | 34 | 97,418 | 34 | 86,066 | 0 | -- | 37 | 50,960 | 139 |
| Education | 18 | 116,450 | 28 | 98,752 | 36 | 72,297 | 2 | nd | 49 | 44,849 | 133 |
| Education - University Service Programs | 0 | -- | 0 | -- | 0 | -- | 4 | 45,420 | 0 | -- | 4 |
| Graduate School of Public and International Affairs | 10 | 140,163 | 8 | 108,889 | 12 | 88,070 | 0 | -- | 4 | 56,699 | 34 |
| Information Sciences | 9 | 123,850 | 14 | 99,568 | 9 | 73,360 | 0 | -- | 2 | nd | 34 |
| Katz Graduate School of Business | 33 | 185,270 | 23 | 138,949 | 26 | 142,308 | 0 | -- | 3 | nd | 85 |
| Law | 25 | 148,994 | 7 | 74,451 | 4 | 87,238 | 2 | nd | 6 | 51,337 | 44 |
| Learning Research and Development Center | 0 | -- | 0 | -- | 0 | -- | 0 | -- | 36 | 65,901 | 36 |
| Libraries | 0 | -- | 0 | -- | 0 | -- | 0 | -- | 65 | 56,072 | 65 |
| Senior Vice Chancellor and Provost | 1 | nd | 0 | -- | 0 | -- | 0 | -- | 2 | nd | 3 |
| Social Work | 3 | nd | 13 | 83,978 | 15 | 69,786 | 0 | -- | 6 | 55,055 | 37 |
| Swanson School of Engineering | 48 | 153,483 | 50 | 103,625 | 52 | 75,302 | 0 | -- | 53 | 33,144 | 203 |
| University Center for International Studies | 1 | nd | 0 | -- | 0 | -- | 2 | nd | 6 | 48,966 | 9 |
| University Center for Social and Urban Research | 1 | nd | 0 | -- | 0 | -- | 0 | -- | 2 | nd | 3 |
| University Honors College | 0 | -- | 0 | --- | 0 | --- | 0 | -- | 1 | nd | 1 |
| University of Pittsburgh at Bradford | 11 | 82,879 | 26 | 69,054 | 23 | 56,600 | 10 | 47,521 | 1 | nd | 71 |
| University of Pittsburgh at Greensburg | 4 | 86,817 | 28 | 69,937 | 30 | 57,566 | 16 | 44,113 | 0 | -- | 78 |
| University of Pittsburgh at Johnstown | 12 | 81,991 | 47 | 69,672 | 49 | 55,430 | 28 | 51,102 | 1 | nd | 137 |
| University of Pittsburgh at Titusville | 2 | nd | 5 | 61,930 | 9 | 58,149 | 9 | 47,354 | 0 | -- | 25 |
| Total | 390 |  | 405 |  | 429 |  | 113 |  | 507 |  | 1,844 |
| Senior Vice Chancellor, Health Sciences: |  |  |  |  |  |  |  |  |  |  |  |
| Dental Medicine | 12 | 132,046 | 20 | 107,017 | 41 | 94,411 | 10 | 51,241 | 7 | 36,355 | 90 |
| Graduate School of Public Health | 36 | 162,728 | 44 | 99,798 | 74 | 70,798 | 3 | nd | 21 | 35,027 | 178 |
| Health and Rehabilitation Sciences | 18 | 117,479 | 25 | 78,956 | 58 | 69,698 | 33 | 57,823 | 7 | 35,093 | 141 |
| Nursing | 17 | 114,828 | 18 | 84,739 | 52 | 66,118 | 2 | nd | 1 | nd | 90 |
| Pharmacy | 14 | 142,202 | 21 | 100,252 | 36 | 82,546 | 3 | nd | 11 | 31,935 | 85 |
| Senior Vice Chancellor Health Sciences | 0 | -- | 1 | nd | 0 | -- | 0 | -- | 25 | 58,931 | 26 |
| Total | 97 |  | 129 |  | 261 |  | 51 |  | 72 |  | 610 |
| Sub-total | 488 | 138,305 | 534 | 90,209 | 690 | 74,114 | 164 | 48,042 | 579 | 46,548 | 2,455 |
| School of Medicine Division: |  |  |  |  |  |  |  |  |  |  |  |
| Medicine | 500 | 117,143 | 550 | 78,140 | 1,049 | 55,765 | 96 | 48,156 | 552 | 36,435 | 2,747 |
| University of Pittsburgh Cancer Institute | 0 | -- | 0 | -- | 0 | -- | 0 | -- | 0 | -- | 0 |
| School of Medicine Division Administration | 1 | nd | 1 | nd | 4 | 101,303 | 2 | nd | 1 | nd | 9 |
| Total | 501 |  | 551 |  | 1,053 |  | 98 |  | 553 |  | 2,756 |
| Grand total | 989 | 127,641 | 1,085 | 84,127 | 1,743 | 63,133 | 262 | 48,344 | 1,132 | 41,603 | 5,211 |

nd. No data given in ranks having 3 or fewer faculty
SOURCE: Data provided by University of Pittsburgh

Table 6
UNIVERSITY OF PITTSBURGH
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT
2014-15

| Academic/administrative unit | Executive / administrative / managerial |  | Other professional non-faculty |  | Clerical / secretarial |  | Technical / skilled / service and other |  | Total number |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number | Average salary | Number | Average salary | Number | Average salary | Number | Average salary |  |
| Chancellor: |  |  |  |  |  |  |  |  |  |
| Athletics | 17 | \$131,891 | 131 | \$91,667 | 8 | \$34,546 | 0 | -- | 156 |
| Chancellor | 60 | 134,854 | 92 | 48,249 | 5 | 32,492 | 9 | \$35,817 | 166 |
| Chief Financial Officer | 57 | 125,639 | 145 | 51,769 | 16 | 26,543 | 1 | nd | 219 |
| General Counsel | 14 | 173,466 | 5 | 49,196 | 5 | 36,897 | 0 | -- | 24 |
| Research Conduct and Compliance | 13 | 110,841 | 52 | 60,511 | 2 | nd | 0 | -- | 67 |
| Secretary of the Board of Trustees | 4 | 110,608 | 5 | 54,683 | 3 | nd | 0 | -- | 12 |
| Vice Chancellor Institutional Advancement | 46 | 95,704 | 77 | 42,579 | 2 | nd | 0 | -- | 125 |
| Total | 211 |  | 507 |  | 41 |  | 10 |  | 769 |
| Executive Vice Chancellor: |  |  |  |  |  |  |  |  |  |
| Associate Vice Chancellor Human Resources | 13 | 105,474 | 41 | 36,408 | 9 | 26,947 | 21 | 20,524 | 84 |
| Business Operations | 9 | 71,219 | 101 | 46,017 | 45 | 23,646 | 258 | 40,696 | 413 |
| Executive Vice Chancellor | 17 | 138,396 | 14 | 51,303 | 1 | nd | 0 | -- | 32 |
| Facilities Management | 5 | 108,676 | 68 | 59,515 | 8 | 28,287 | 358 | 44,142 | 439 |
| Total | 44 |  | 224 |  | 63 |  | 637 |  | 968 |
| Provost: |  |  |  |  |  |  |  |  |  |
| College of General Studies | 1 | nd | 14 | 42,705 | 3 | nd | 0 | -- | 18 |
| Computing Services and System Development | 7 | 140,070 | 183 | 72,438 | 2 | nd | 14 | 49,310 | 206 |
| Dietrich School of Arts and Sciences - Dean's Office | 8 | 98,509 | 31 | 47,780 | 0 | -- | 0 | -- | 39 |
| Dietrich School of Arts and Sciences - Humanities | 0 | -- | 45 | 36,870 | 6 | 27,529 | 0 | -- | 51 |
| Dietrich School of Arts and Sciences - Natural Sciences | 7 | 76,653 | 136 | 40,299 | 19 | 29,836 | 27 | 32,647 | 189 |
| Dietrich School of Arts and Sciences - Social Sciences | 0 | -- | 17 | 39,010 | 6 | 25,711 | 1 | nd | 24 |
| Dietrich School of Arts and Sciences - Undergraduate Studies | 4 | 72,886 | 50 | 40,081 | 6 | 23,068 | 0 | -- | 60 |
| Education | 6 | 79,612 | 90 | 47,643 | 5 | 32,405 | 4 | 23,246 | 105 |
| Graduate School of Public and International Affairs | 3 | nd | 17 | 43,757 | 3 | nd | 0 | -- | 23 |
| Information Sciences | 2 | nd | 14 | 52,697 | 5 | 39,568 | 0 | -- | 21 |
| Katz Graduate School of Business | 8 | 95,347 | 65 | 48,311 | 13 | 26,737 | 0 | -- | 86 |
| Law | 4 | 81,934 | 23 | 47,064 | 10 | 31,406 | 0 | -- | 37 |
| Learning Research and Development Center | 1 | nd | 41 | 46,629 | 4 | 29,894 | 4 | 25,000 | 50 |
| Libraries | 2 | nd | 92 | 35,230 | 14 | 28,233 | 0 | -- | 108 |
| Senior Vice Chancellor and Provost | 74 | 164,819 | 193 | 45,935 | 51 | 24,935 | 2 | nd | 320 |
| Social Work | 5 | 76,322 | 95 | 50,306 | 5 | 28,095 | 0 | -- | 105 |
| Student Affairs | 17 | 100,301 | 119 | 43,328 | 20 | 25,521 | 1 | nd | 157 |
| Swanson School of Engineering | 7 | 102,918 | 88 | 48,244 | 4 | 29,771 | 8 | 50,753 | 107 |
| University Center for International Studies | 6 | 86,534 | 42 | 44,934 | 5 | 26,551 | 0 | -- | 53 |
| University Center for Social and Urban Research | 1 | nd | 21 | 48,560 | 0 | -- | 8 | 25,897 | 30 |


| University Honors College | 0 | -- | 12 | 46,837 | 2 | nd | 0 | -- | 14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| University of Pittsburgh at Bradford | 14 | 97,090 | 73 | 41,537 | 22 | 29,865 | 16 | 39,703 | 125 |
| University of Pittsburgh at Greensburg | 12 | 70,824 | 49 | 37,079 | 13 | 24,059 | 27 | 34,143 | 101 |
| University of Pittsburgh at Johnstown | 8 | 83,300 | 85 | 42,626 | 29 | 27,891 | 58 | 35,033 | 180 |
| University of Pittsburgh at Titusville | 1 | nd | 18 | 35,695 | 8 | 23,792 | 10 | 34,351 | 37 |
| Total | 198 |  | 1,613 |  | 255 |  | 180 |  | 2,246 |
| Senior Vice Chancellor, Health Sciences: |  |  |  |  |  |  |  |  |  |
| Dental Medicine | 3 | nd | 92 | 41,977 | 26 | 30,316 | 49 | 27,965 | 170 |
| Graduate School of Public Health | 18 | 84,747 | 266 | 51,652 | 23 | 36,455 | 8 | 30,322 | 315 |
| Health and Rehabilitation Sciences | 3 | nd | 52 | 46,095 | 3 | nd | 1 | nd | 59 |
| Nursing | 7 | 80,808 | 55 | 47,127 | 9 | 29,621 | 2 | nd | 73 |
| Pharmacy | 4 | 97,039 | 52 | 45,648 | 0 | -- | 2 | nd | 58 |
| Senior Vice Chancellor Health Sciences | 13 | 200,586 | 31 | 41,550 | 1 | nd | 0 | -- | 45 |
| Total | 48 |  | 548 |  | 62 |  | 62 |  | 720 |
| Sub-total | 501 | 120,129 | 2,892 | 49,783 | 421 | 28,241 | 889 | 39,673 | 4,703 |
| School of Medicine Division: |  |  |  |  |  |  |  |  |  |
| Medicine | 72 | 77,323 | 1,226 | 49,041 | 43 | 34,263 | 117 | 28,845 | 1,458 |
| School of Medicine Division Administration | 40 | 144,570 | 152 | 52,110 | 6 | 32,028 | 147 | 31,935 | 345 |
| University of Pittsburgh Cancer Institute | 7 | 59,123 | 119 | 46,360 | 2 | nd | 8 | 31,943 | 136 |
| Total | 119 |  | 1,497 |  | 51 |  | 272 |  | 1,939 |
| Grand total | 620 | 116,046 | 4,389 | 49,564 | 472 | 28,816 | 1,161 | 37,549 | 6,642 |

[^1]Table 7
TEMPLE UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT

2014-15

| Academic/administrative unit | Professor |  | Associate professor |  | Assistant professor |  | Instructor |  | Total number |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number | Average salary | Number | Average salary | Number | Average salary | Number | Average salary |  |
| Provost: |  |  |  |  |  |  |  |  |  |
| Beasley School of Law | 32 | \$192,334 | 18 | \$131,846 | 6 | \$107,021 | 0 | -- | 56 |
| Center for the Arts | 57 | 122,995 | 49 | 89,018 | 42 | 65,187 | 2 | nd | 150 |
| College of Education | 16 | 120,415 | 23 | 92,809 | 18 | 69,081 | 0 | -- | 57 |
| College of Engineering | 15 | 147,483 | 19 | 98,989 | 23 | 77,360 | 3 | nd | 60 |
| College of Health Professions | 16 | 156,949 | 36 | 99,290 | 60 | 75,306 | 25 | \$65,345 | 137 |
| College of Liberal Arts | 90 | 136,984 | 120 | 87,817 | 154 | 59,832 | 20 | 50,153 | 384 |
| College of Science and Technology | 70 | 147,080 | 46 | 94,269 | 99 | 62,889 | 20 | 57,981 | 235 |
| Fox School of Business | 40 | 189,985 | 43 | 142,285 | 86 | 115,514 | 3 | nd | 172 |
| Kornberg School of Dentistry | 12 | 170,175 | 22 | 136,829 | 25 | 112,652 | 3 | nd | 62 |
| School of Media and Communication | 9 | 134,346 | 17 | 93,132 | 30 | 69,558 | 0 | -- | 56 |
| School of Pharmacy | 13 | 127,706 | 18 | 120,751 | 11 | 90,967 | 0 | -- | 42 |
| School of Podiatric Medicine | 2 | nd | 6 | 95,650 | 11 | 91,068 | 1 | nd | 20 |
| School of Tourism and Hospitality | 3 | nd | 5 | 112,148 | 10 | 86,149 | 0 | -- | 18 |
| University College | 1 | nd | 0 | -- | 0 | -- | 0 | -- | 1 |
| Total | 376 |  | 422 |  | 575 |  | 77 |  | 1,450 |
| Executive Vice President for Health Science: |  |  |  |  |  |  |  |  |  |
| School of Medicine | 163 | 168,051 | 152 | 140,224 | 226 | 117,981 | 9 | 85,417 | 550 |
| Total | 163 |  | 152 |  | 226 |  | 9 |  | 550 |
| Sub-total ${ }^{1}$ | 374 | 148,419 | 416 | 102,513 | 564 | 76,349 | 76 | 61,007 | 1,430 |
| Grand total | 539 | 154,343 | 574 | 112,427 | 801 | 88,297 | 86 | 63,795 | 2,000 |

1. Excludes School of Medicine and School of Podiatric Medicine.
nd. No data given in ranks having 3 or fewer faculty.
SOURCE: Data provided by Temple University.

Table 8
TEMPLE UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT
2014-15

| Academic/administrative unit | Executive / administrative / managerial |  | Other professional non-faculty |  | Clerical / secretarial |  | Technical / skilled / service and other |  | Total number |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number | Average salary | Number | Average salary | Number | Average salary | Number | Average salary |  |
| President: |  |  |  |  |  |  |  |  |  |
| Government Community \& Public Affairs | 8 | \$132,403 | 2 | nd | 0 | -- | 0 | -- | 10 |
| Institutional Advancement | 72 | 89,800 | 16 | \$49,092 | 4 | \$41,136 | 0 | -- | 92 |
| Internal Audit | 4 | 113,636 | 5 | 75,078 | 0 | -- | 0 | -- | 9 |
| Office of the President | 3 | nd | 1 | nd | 1 | nd | 0 | -- | 5 |
| Office of University Counsel | 4 | 114,489 | 8 | 94,675 | 1 | nd | 0 | -- | 13 |
| University Marketing | 28 | 82,964 | 14 | 52,761 | 1 | nd | 2 | nd | 45 |
| Total | 119 |  | 46 |  | 7 |  | 2 |  | 174 |
| Provost: |  |  |  |  |  |  |  |  |  |
| Beasley School of Law | 24 | 119,223 | 29 | 50,523 | 5 | 45,093 | 1 | nd | 59 |
| Center for the Arts | 28 | 82,278 | 30 | 46,758 | 8 | 46,875 | 15 | \$37,725 | 81 |
| College of Education | 37 | 84,782 | 47 | 47,481 | 12 | 43,056 | 0 | -- | 96 |
| College of Engineering | 16 | 79,735 | 11 | 44,984 | 3 | nd | 0 | -- | 30 |
| College of Health Professions | 35 | 84,530 | 96 | 44,856 | 2 | nd | 11 | 34,439 | 144 |
| College of Liberal Arts | 44 | 77,913 | 56 | 44,904 | 24 | 46,654 | 6 | 34,939 | 130 |
| College of Science and Technology | 24 | 93,839 | 43 | 46,675 | 8 | 43,944 | 13 | 48,726 | 88 |
| Computer Services | 92 | 101,452 | 127 | 65,174 | 5 | 47,262 | 15 | 57,151 | 239 |
| Enrollment Management | 23 | 71,754 | 51 | 42,901 | 28 | 39,325 | 0 | -- | 102 |
| Fox School of Business | 85 | 76,158 | 43 | 47,905 | 3 | nd | 0 | -- | 131 |
| Graduate School | 6 | 86,664 | 5 | 45,672 | 0 | -- | 0 | -- | 11 |
| Institutional Diversity (IDEAL) | 5 | 102,711 | 0 | -- | 1 | nd | 0 | -- | 6 |
| International Affairs | 17 | 90,548 | 18 | 44,825 | 5 | 41,028 | 0 | -- | 40 |
| Kornberg School of Dentistry | 14 | 88,117 | 32 | 45,330 | 46 | 40,236 | 42 | 38,695 | 134 |
| Libraries | 12 | 94,764 | 85 | 53,024 | 17 | 41,836 | 1 | nd | 115 |
| Office of the Provost | 19 | 138,664 | 21 | 50,441 | 1 | nd | 0 | -- | 41 |
| Research and Strategic Initiatives | 18 | 101,642 | 21 | 57,353 | 2 | nd | 0 | -- | 41 |
| Residence Halls-Main | 16 | 66,481 | 24 | 44,915 | 11 | 42,833 | 66 | 42,827 | 117 |
| Residence Halls-Off Campus | 0 | -- | 1 | nd | 0 | -- | 0 | -- | 1 |
| Rome | 2 | nd | 1 | nd | 0 | -- | 0 | -- | 3 |
| School of Media and Communication | 19 | 75,064 | 24 | 48,660 | 0 | -- | 3 | nd | 46 |
| School of Pharmacy | 16 | 107,236 | 16 | 52,331 | 5 | 36,590 | 0 | 0 | 37 |
| School of Podiatric Medicine | 8 | 88,204 | 14 | 55,508 | 23 | 36,734 | 17 | 37,253 | 62 |
| School of Tourism and Hospitality | 6 | 81,641 | 6 | 54,640 | 1 | nd | 0 | -- | 13 |
| Student Affairs | 28 | 77,844 | 39 | 52,515 | 7 | 40,150 | 0 | -- | 74 |


| Temple Press | 5 | 97,526 | 7 | 53,423 | 0 | 0 | 0 | -- | 12 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| University College | 26 | 80,720 | 35 | 53,142 | 12 | 44,118 | 1 | nd | 74 |
| Vice Provost Faculty Affairs | 5 | 101,773 | 4 | 50,095 | 0 | -- | 0 | -- | 9 |
| Vice Provost for Undergraduate Studies | 24 | 72,183 | 37 | 47,416 | 4 | 42,259 | 0 | -- | 65 |
| Total | 654 |  | 923 |  | 233 |  | 191 |  | 2,001 |
| Executive Vice-President, Chief |  |  |  |  |  |  |  |  |  |
| Financial Office \& Treasurer: |  |  |  |  |  |  |  |  |  |
| Access Card Office | 2 | nd | 0 | -- | 1 | nd | 0 | -- | 3 |
| Controller's Office | 28 | 89,315 | 31 | 50,622 | 2 | nd | 0 | -- | 61 |
| Digital Document Services | 0 | -- | 1 | nd | 5 | 41,474 | 1 | nd | 7 |
| Human Resources | 21 | 99,563 | 17 | 58,064 | 16 | 41,798 | 0 | -- | 54 |
| Institutional Expenses | 5 | 107,875 | 3 | nd | 7 | 42,901 | 0 | -- | 15 |
| Office of the Senior Vice President for Finance | 15 | 105,970 | 9 | 55,805 | 18 | 41,355 | 0 | -- | 42 |
| Total | 71 |  | 61 |  | 49 |  | 1 |  | 182 |
| Executive Vice President for Health Science: |  |  |  |  |  |  |  |  |  |
| School of Medicine | 202 | 98,645 | 414 | 68,700 | 228 | 43,398 | 182 | 46,949 | 1,026 |
| Total | 202 |  | 414 |  | 228 |  | 182 |  | 1,026 |
| Senior Vice President Construction, |  |  |  |  |  |  |  |  |  |
| Facilities \& Operations: |  |  |  |  |  |  |  |  |  |
| Campus Planning \& Design | 7 | 141,173 | 7 | 74,609 | 0 | -- | 0 | -- | 14 |
| Campus Safety | 2 | nd | 6 | 60,549 | 1 | nd | 187 | 52,752 | 196 |
| Environmental Health and Safety | 7 | 105,419 | 7 | 81,510 | 2 | nd | 9 | 58,218 | 25 |
| Facility \& Operations Finance \& Administration | 10 | 121,254 | 1 | nd | 0 | -- | 30 | 39,868 | 41 |
| HSC Facilities Management | 14 | 81,604 | 2 | nd | 2 | nd | 69 | 57,123 | 87 |
| Main Facilities Management | 31 | 96,733 | 5 | 67,011 | 5 | 42,661 | 86 | 56,132 | 127 |
| Parking / Real Estate / WRTI | 14 | 75,024 | 13 | 51,495 | 0 | -- | 0 | -- | 27 |
| Service Operations | 9 | 60,550 | 0 | -- | 4 | 36,410 | 230 | 38,586 | 243 |
| Senior Vice President Construction, Facilities \& |  |  |  |  |  |  |  |  |  |
| Operations | 2 | nd | 0 | -- | 0 | -- | 0 | -- | 2 |
| Total | 96 |  | 41 |  | 14 |  | 611 |  | 762 |
| Vice President \& Director of Athletics: |  |  |  |  |  |  |  |  |  |
| Intercollegiate Athletics | 16 | 95,698 | 71 | 87,461 | 4 | 46,878 | 1 | nd | 92 |
| Business Services | 4 | 116,856 | 4 | 51,459 | 1 | nd | 0 | -- | 9 |
| Total | 20 |  | 75 |  | 5 |  | 1 |  | 101 |
| Sub-total ${ }^{1}$ | 952 | 90,522 | 1,132 | 53,960 | 285 | 42,144 | 789 | 46,658 | 3,158 |
| Grand total | 1,162 | 91,918 | 1,560 | 57,885 | 536 | 42,445 | 988 | 46,550 | 4,246 |

1. Excludes School of Medicine and School of Podiatric Medicine.
nd. No data given in classifications having 3 or fewer staff.
SOURCE: Data provided by Temple University.

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## II. ACTUAL REVENUES AND EXPENDITURES

Pages 16 through 33 contain various tables concerning the actual operating revenues and expenditures of each university's general fund for fiscal years 2013-14 and 2014-15. For the Pennsylvania State University, University of Pittsburgh and Temple University, this section contains tables comparing actual operating revenues and expenditures for each university's general fund and tables detailing the operating expenditures by type and academic and administrative unit for the two years. For Lincoln University, there is a table comparing the actual operating revenues and expenditures for the university's general fund, a table detailing two years worth of expenditures by type and a table detailing the travel, subsistence and lodging spent by each academic and administrative unit in 2014-15.

Please Note: Revenue and expenditure data from auxiliary enterprises are not included in this year's report. The Public School Code of 1949 only requires that universities submit "revenue and expenditures of any auxiliary enterprise which is directly funded in whole or in part by tuition or a State appropriation for the current fiscal year." ${ }^{2}$ All four universities stated that auxiliary enterprises are not funded in whole or in part by tuition or State appropriation and therefore revenue and expenditures are not required to be submitted for these enterprises.

[^2]Table 1
LINCOLN UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVNUES \& EXPENDITURES
BY EXPENDITURE TYPE
2013-14 vs. 2014-15

| Category | 2013-14 |  | 2014-15 |  | 2013-14 vs. 2014-15 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percent of grand total | Amount | Percent of grand total | Amount change | Percent change |
| Operating Revenues: |  |  |  |  |  |  |
| Instructional: |  |  |  |  |  |  |
| Tuition \& Fees | \$24,554,200 | 54.1\% | \$23,180,437 | 54.0\% | -\$1,373,763 | -5.6\% |
| State Appropriations | 13,163,000 | 29.0 | 13,163,000 | 30.7 | 0 | 0 |
| Other | 7,687,823 | 16.9 | 6,595,514 | 15.4 | -1,092,309 | -14.2 |
| Grand total revenue | 45,405,023 | 100.0 | 42,938,951 | 100.0 | -2,466,072 | -5.4 |
| Operating Expenditures: |  |  |  |  |  |  |
| Instructional: |  |  |  |  |  |  |
| Salaries And Wages | 20,869,031 | 44.9 | 20,310,641 | 44.9 | -558,390 | -2.7 |
| Employee Benefits | 6,724,382 | 14.5 | 6,232,031 | 13.8 | -492,351 | -7.3 |
| Travel Expenditures | 764,099 | 1.6 | 698,063 | 1.5 | -66,036 | -8.6 |
| Other | 18,107,407 | 39.0 | 17,956,942 | 39.7 | -150,465 | -0.8 |
| Grand total expenditures | 46,464,919 | 100.0 | 45,197,677 | 100.0 | -1,267,242 | -2.7 |

SOURCE: Data provided by Lincoln University.

Table 2
LINCOLN UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS DEPARTMENTAL EXPENDITURES
BY EXPENDITURE TYPE
2013-14 vs. 2014-15

| Category | 2013-14 |  | 2014-15 |  | 2013-14 vs. 2014-15 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percent of grand total | Amount | Percent of grand total | Amount change | Percent change |
| Academic Support | \$4,136,310 | 8.9\% | \$3,667,980 | 8.1\% | -\$468,330 | -11.3\% |
| Administration \& Institutional Support | 10,311,794 | 22.2 | 10,085,462 | 22.3 | -226,332 | -2.2 |
| Fundraising | 728,428 | 1.6 | 182,502 | 0.4 | -545,926 | -74.9 |
| Instruction | 16,786,070 | 36.1 | 17,191,260 | 38 | 405,190 | 2.4 |
| Scholarship Allowances | 4,567,482 | 9.8 | 4,942,847 | 10.9 | 375,365 | 8.2 |
| Sponsored Programs | 1,418,086 | 3.1 | 797,420 | 1.8 | -620,666 | -43.8 |
| Student Services | 8,516,749 | 18.3 | 8,330,206 | 18.4 | -186,543 | -2.2 |
| Grand total expenditures | 46,464,919 | 100.0 | 45,197,677 | 100.0 | -1,267,242 | -2.7 |

SOURCE: Data provided by Lincoln University.

Table 3
LINCOLN UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
TRAVEL, SUBSISTENCE AND LODGING
BY ACADEMIC/ADMINISTRATIVE UNIT
2014-15

| Academic/administrative unit | Amount | Academic/administrative unit | Amount |
| :---: | :---: | :---: | :---: |
| Academic Dept. Band | \$500 | Men's Basketball | \$30,481 |
| Academic Dept. Business \& Entreprenurial | 3,201 | Morgan Weatherly-FHWA Eisenhower | 1,500 |
| Studies |  | NSF-LEAPS Forward March | 3,304 |
| Academic Dept. Concert Choir | 5,308 | NSF-The LEAPS Scholars Program | 513 |
| Academic Dept. Education | 731 | Nursing Program | 3,722 |
| Academic Dept. English | 1,744 | Office of Vice President Advancement | 1,685 |
| Academic Tech Support Center | 505 | Office of Vice President - Student Affairs | 2,014 |
| Admissions Graduate | 206 | Office of the President | 5,767 |
| Alex Collier FHWA Eisenhower Fellowship | 1,500 | Office of Admissions | 51,093 |
| Alumni Relations | 1,148 | Office of Registrar | 98 |
| Art | 2,114 | Office of Sponsored Programs | 708 |
| Assemblies and Chapel | 459 | Office of Vice President for Fiscal Affairs | 2,396 |
| Athletics-General Expense | 18,045 | Philosophy | 2,860 |
| Band | 25,716 | Physical and Health Education | 2,662 |
| Baseball | 30,075 | Physics | 1,042 |
| Board Of Trustees | 9,023 | PLCB-Thirst For Knowledge | 713 |
| Biology | 6,410 | President's Special Projects | 15,022 |
| Career Fair | 1,781 | Psychology | 1,408 |
| Cheerleaders | 8,415 | Public Information | 1,502 |
| Chemistry | 16,476 | Public Safety and Security | 3,071 |
| Coatesville Campus | 301 | Research \& Publications | 500 |
| Commonwealth of PA | 13,577 | Residential Life \& Student Conduct | 13 |
| Concert Choir | 16,330 | SGA | 10,068 |
| Dean' Office - Humanities | 15,224 | Sociology | 2,994 |
| Dean's Office Sciences | 9,900 | Sports Information | 1,782 |
| Director of Student Act | 22,373 | STEM Research - Trinidad | 84 |
| DOJ-OVW-LUPA Justice Commission | 7,618 | Student Support Service | 700 |
| DOT Summer Transportation | 799 | Tisha Joseph FHWA Eisenhower Fellowship | 1,500 |
| Economics and Business | 6,227 | Title III HBCU Activity II | 11,167 |
| Education | 1,868 | Title III HBCU Activity III | 2,581 |
| English | 6,858 | Title III HBCU Activity IV | 2,594 |
| Faculty Conference | 4,361 | Title III HBCU Activity V | 1,588 |
| Financial Aid | 4,987 | Title III HBCU Activity VII | 1,898 |
| Football | 47,224 | Title III HBCU Activity VIII | 1,986 |
| History | 1,445 | Title III HBCY-Carryover | 301 |
| Human Resources | 2,172 | Title III SAFRA Activity B | 1,873 |
| Human Services | 4,166 | Title III SAFRA Activity C | 3,275 |
| IIE Fulbright Gateway Orientation Program | 7,179 | Title III SAFRA Activity D | 5,181 |
| Information Technology | 1,600 | Title III SAFRA Activity E | 3,339 |
| Institutional Research | 620 | Track and Cross Country | 15,437 |
| International Student Affairs | 4,247 | TRI-CURE-Substance Abuse | 1,519 |
| Language Assistants | 160 | Upward Bound | 74,261 |
| Legal Department | 319 | Upward Bound Fund Raisers | 36 |
| Library | 2,275 | Urban Center-Academic | 1,945 |
| Lincolnian | 23 | Visual and Performing Arts | 4,063 |
| Lindback LU Barnes Lecture Series | 1,108 | Vice President Office of Academic Affairs | 14,664 |
| Lions Award Non Charitable | 2,102 | Women's Basketball | 31,557 |
| LSAMP Sr. Level Alliance | 2,928 | Women's Center | 88 |
| LU SMILES III | 1,888 | Women's Soccer | 2,382 |
| Mass Communications | 4,432 | Women's Softball | 16,097 |
| Mathematics | 3,107 | Women's Track | 9,045 |
| Media Center | 256 | Women's Volleyball | 10,952 |
|  |  | Grand total | 698,063 |

SOURCE: Data provided by Lincoln University.

## Table 4

THE PENNSYLVANIA STATE UNIVERSITY

## TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES

 COMPARATIVE SUMMARY2013-14 vs. 2014-15

| Category | 2013-14 |  | 2014-15 |  | 2013-14 vs. 2014-15 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percent of grand total | Amount | Percent of grand total | Amount change | Percent change |
| Operating Revenues: |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Tuition \& Fees | \$1,598,255,496 | 71.4\% | \$1,707,625,888 | 72.6\% | \$109,370,392 | 6.8\% |
| State Appropriations ${ }^{1}$ | 259,951,000 | 11.6 | 259,951,000 | 11.1 | 0 | 0.0 |
| Departmental Income | 227,179,245 | 10.2 | 257,999,626 | 11.0 | 30,820,381 | 13.6 |
| Other Operating Income | 121,207,038 | 5.4 | 124,916,424 | 5.3 | 3,709,386 | 3.1 |
| Sub-total ${ }^{2}$ | 2,206,592,779 | 98.6 | 2,350,492,938 | 100.0 | 143,900,159 | 6.5 |
| Dickinson School of Law ${ }^{2}$ | 30,790,624 | 1.4 | 0 | 0.0 | -30,790,624 | -100.0 |
| Grand total revenues | 2,237,383,403 | 100.0 | 2,350,492,938 | 100.0 | 113,109,535 | 5.1 |
| Operating Expenditures: Instructional: |  |  |  |  |  |  |
| Total Salaries \& Wages | 953,416,104 | 45.9 | 1,021,275,853 | 46.6 | 67,859,749 | 7.1 |
| Employee Benefits ${ }^{3}$ | 396,615,578 | 19.1 | 389,999,171 | 17.8 | -6,616,407 | -1.7 |
| Travel | 29,300,892 | 1.4 | 31,411,258 | 1.4 | 2,110,366 | 7.2 |
| Other Operating Expenditures | 667,499,548 | 32.1 | 746,693,745 | 34.1 | 79,194,197 | 11.9 |
| Sub-total ${ }^{2}$ | 2,046,832,122 | 98.5 | 2,189,380,027 | 100.0 | 142,547,905 | 7.0 |
| Dickinson School of Law ${ }^{2}$ | 30,481,759 | 1.5 | 0 | 0.0 | -30,481,759 | -100.0 |
| Grand total expenditures | 2,077,313,881 | 100.0 | 2,189,380,027 | 100.0 | 112,066,146 | 5.4 |

1. Excludes Medical Appropriations provided to the Milton S. Hershey medical Center through the PA Department of Public Welfare.
2. Includes College of Medicine at Hershey and beginning in 2014-15 includes Dickinson School of Law; excludes PA College of Technology.
3. Includes employee benefits billed and employee benefits allocated to units.

SOURCE: Data provided by The Pennsylvania State University.

Table 5
THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2013-14

| Academic/administrative unit | Total salaries and wages | Employee Benefits ${ }^{1}$ | Travel | Other Operating Expenditures | Total operating expenditures | Employee benefits: percent of total salaries and wages | Travel: percent of total operating expenditures |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| University Park Colleges: |  |  |  |  |  |  |  |
| Agricultural Sciences | \$37,716,942 | \$19,300,386 | \$1,531,403 | \$14,785,706 | \$73,334,437 | 51.2\% | 2.1\% |
| Arts \& Architecture | 25,320,204 | 8,298,289 | 793,259 | 6,457,000 | 40,868,752 | 32.8 | 1.9 |
| Communications | 8,787,764 | 2,881,350 | 290,008 | 2,083,132 | 14,042,254 | 32.8 | 2.1 |
| Earth \& Mineral Sciences | 24,899,917 | 8,175,419 | 636,346 | 5,354,462 | 39,066,144 | 32.8 | 1.6 |
| Education | 18,559,638 | 5,986,517 | 547,903 | 3,566,982 | 28,661,040 | 32.3 | 1.9 |
| Engineering | 55,143,298 | 17,557,978 | 1,179,076 | 12,300,930 | 86,181,282 | 31.8 | 1.4 |
| Health \& Human Development | 30,074,265 | 9,762,704 | 841,212 | 6,270,326 | 46,948,507 | 32.5 | 1.8 |
| Information Sciences \& Technology | 9,767,998 | 3,198,799 | 247,706 | 2,930,813 | 16,145,316 | 32.7 | 1.5 |
| Liberal Arts | 75,870,900 | 24,021,863 | 2,263,263 | 11,347,136 | 113,503,162 | 31.7 | 2.0 |
| Nursing | 3,438,366 | 1,178,175 | 102,786 | 666,081 | 5,385,408 | 34.3 | 1.9 |
| Science - Eberly College | 57,470,296 | 17,775,789 | 1,520,924 | 14,536,421 | 91,303,430 | 30.9 | 1.7 |
| Smeal College of Business Administration | 36,306,362 | 12,083,230 | 996,053 | 7,065,454 | 56,451,099 | 33.3 | 1.8 |
| Total | 383,355,950 | 130,220,499 | 10,949,939 | 87,364,443 | 611,890,831 | 34.0 | 1.8 |
| Academic Support Units: |  |  |  |  |  |  |  |
| Global Programs - University Office | 2,596,176 | 852,062 | 204,189 | 730,979 | 4,383,406 | 32.8 | 4.7 |
| Graduate School | 3,802,560 | 934,131 | 85,659 | 9,166,810 | 13,989,160 | 24.6 | 0.6 |
| Information Technology Services | 41,046,914 | 14,192,923 | 887,420 | 40,952,933 | 97,080,190 | 34.6 | 0.9 |
| International Affairs - School | 1,668,709 | 580,258 | 73,874 | 410,423 | 2,733,264 | 34.8 | 2.7 |
| Research | 29,758,932 | 9,966,331 | 620,418 | 16,482,874 | 56,828,555 | 33.5 | 1.1 |
| Schreyer Honors College | 1,116,729 | 388,279 | 32,768 | 2,836,766 | 4,374,542 | 34.8 | 0.7 |
| Undergraduate Education | 16,087,876 | 5,276,797 | 805,897 | 47,418,782 | 69,589,352 | 32.8 | 1.2 |
| University Libraries | 21,901,392 | 7,375,787 | 354,789 | 20,803,688 | 50,435,656 | 33.7 | 0.7 |
| University Outreach | 56,795,355 | 18,094,812 | 1,732,325 | 40,194,307 | 116,816,799 | 31.9 | 1.5 |
| Total | 174,774,643 | 57,661,380 | 4,797,339 | 178,997,562 | 416,230,924 | 33.0 | 1.2 |
| Administrative Support Units: |  |  |  |  |  |  |  |
| Athletic Recreation Services \& Support | 4,336,561 | 1,030,594 | 235,176 | 2,796,617 | 8,398,948 | 23.8 | 2.8 |
| Development \& Alumni Relations | 21,002,650 | 7,383,267 | 1,384,016 | 3,542,555 | 33,312,488 | 35.2 | 4.2 |
| Educational Equity | 2,237,405 | 792,582 | 65,197 | 444,967 | 3,540,151 | 35.4 | 1.8 |
| Finance \& Business | 30,253,367 | 11,483,913 | 2,206,408 | 100,427,841 | 144,371,529 | 38.0 | 1.5 |
| Finance \& Business - Physical Plant | 18,043,871 | 10,570,583 | 305,079 | 116,183,698 | 145,103,231 | 58.6 | 0.2 |
| General \& Academic Administration | 19,173,060 | 6,784,805 | 775,431 | 3,536,832 | 30,270,128 | 35.4 | 2.6 |
| Student Affairs | 17,347,335 | 5,766,943 | 234,931 | 29,707,764 | 53,056,973 | 33.2 | 0.4 |
| Strategic Communications | 2,874,380 | 1,015,817 | 90,941 | 900,256 | 4,881,394 | 35.3 | 1.9 |
| Total | 115,268,629 | 44,828,504 | 5,297,179 | 257,540,530 | 422,934,842 | 38.9 | 1.3 |


| Commonwealth Campuses: |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Abington | 18,185,178 | 5,641,744 | 664,334 | 6,152,410 | 30,633,666 | 31.0 | 2.2 |
| Altoona | 24,899,311 | 8,168,294 | 1,037,127 | 9,218,229 | 43,322,961 | 32.8 | 2.4 |
| Beaver | 5,351,291 | 1,753,875 | 160,911 | 1,647,622 | 8,913,699 | 32.8 | 1.8 |
| Berks | 17,362,389 | 5,704,658 | 433,056 | 7,032,121 | 30,532,224 | 32.9 | 1.4 |
| Brandywine | 9,283,038 | 2,966,039 | 239,636 | 2,383,827 | 14,872,540 | 32.0 | 1.6 |
| DuBois | 5,715,139 | 1,933,900 | 143,138 | 1,287,502 | 9,079,679 | 33.8 | 1.6 |
| Erie - Behrend | 32,536,571 | 11,194,453 | 1,055,761 | 9,994,701 | 54,781,486 | 34.4 | 1.9 |
| Fayette - Eberly | 6,081,946 | 1,968,622 | 137,221 | 1,892,054 | 10,079,843 | 32.4 | 1.4 |
| Greater Allegheny | 5,953,309 | 1,918,995 | 229,556 | 1,819,898 | 9,921,758 | 32.2 | 2.3 |
| Harrisburg | 33,161,912 | 10,893,871 | 700,780 | 9,860,893 | 54,617,456 | 32.9 | 1.3 |
| Hazleton | 7,633,105 | 2,546,359 | 276,680 | 2,122,533 | 12,578,677 | 33.4 | 2.2 |
| Lehigh Valley | 6,161,397 | 1,968,080 | 222,777 | 2,343,209 | 10,695,463 | 31.9 | 2.1 |
| Mont Alto | 7,459,680 | 2,432,417 | 241,883 | 2,132,997 | 12,266,977 | 32.6 | 2.0 |
| New Kensington | 5,701,668 | 1,851,475 | 139,181 | 1,854,889 | 9,547,213 | 32.5 | 1.5 |
| Schuylkill | 6,646,110 | 2,218,537 | 196,944 | 2,421,796 | 11,483,387 | 33.4 | 1.7 |
| Shenango | 4,009,666 | 1,289,634 | 83,305 | 1,179,248 | 6,561,853 | 32.2 | 1.3 |
| Vice President for Commonwealth Campuses | 5,560,500 | 1,919,781 | 93,378 | 5,753,910 | 13,327,569 | 34.5 | 0.7 |
| Wilkes-Barre | 4,882,270 | 1,635,827 | 77,845 | 1,618,740 | 8,214,682 | 33.5 | 0.9 |
| Worthington Scranton | 6,743,503 | 2,258,176 | 180,832 | 2,281,294 | 11,463,805 | 33.5 | 1.6 |
| York | 7,912,032 | 2,517,053 | 120,370 | 2,232,042 | 12,781,497 | 31.8 | 0.9 |
| Total | 221,240,015 | 72,771,790 | 6,434,715 | 75,229,915 | 375,676,435 | 32.9 | 1.7 |
| $\cdots$ Central Budgets | 26,369 | 71,177,016 | - | 8,168,755 | 79,372,140 | 0.0 | 0.0 |
| Dickinson School of Law | 14,956,245 | 4,925,770 | 753,046 | 9,846,698 | 30,481,759 | 32.9 | 2.5 |
| General Income | - | - | - | 736,275 | 736,275 | 0.0 | 0.0 |
| Great Valley | 5,482,896 | 1,796,644 | 129,797 | 1,611,844 | 9,021,181 | 32.8 | 1.4 |
| Sub-total | 915,104,747 | 383,381,603 | 28,362,015 | 619,496,022 | 1,946,344,387 | 41.9 | 1.5 |
| College of Medicine | 53,267,602 | 18,159,745 | 1,691,923 | 57,850,224 | 130,969,494 | 34.1 | 1.3 |
| Grand total | 968,372,349 | 401,541,348 | 30,053,938 | 677,346,246 | 2,077,313,881 | 41.5 | 1.4 |

[^3]SOURCE: Data provided by The Pennsylvania State University.

Table 6
THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2014-15

| Academic/administrative unit | Total salaries and wages | Employee benefits ${ }^{1}$ | Travel | Other operating expenditures | Total operating expenditures | Employee benefits: percent of total salaries and wages | Travel: percent of total operating expenditures |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| University Park Colleges: |  |  |  |  |  |  |  |
| Agricultural Sciences | \$41,313,508 | \$19,702,572 ${ }^{\text {a }}$ | \$1,468,897 | \$14,807,486 | \$77,292,463 | 47.7\% | 1.9 \% |
| Arts \& Architecture | 26,140,260 | 8,567,088 | 826,622 | 6,552,153 | 42,086,123 | 32.8 | 2.0 |
| Communications | 9,245,503 | 2,993,270 | 331,890 | 2,227,310 | 14,797,973 | 32.4 | 2.2 |
| Earth \& Mineral Sciences | 26,780,721 | 8,732,983 | 701,221 | 5,461,755 | 41,676,680 | 32.6 | 1.7 |
| Education | 18,978,650 | 6,074,271 | 571,297 | 4,053,917 | 29,678,135 | 32.0 | 1.9 |
| Engineering | 59,706,374 | 18,771,604 | 1,476,274 | 16,401,401 | 96,355,653 | 31.4 | 1.5 |
| Health \& Human Development | 30,780,837 | 9,959,084 | 944,389 | 5,541,012 | 47,225,322 | 32.4 | 2.0 |
| Information Sciences \& Technology | 10,307,780 | 3,338,866 | 316,272 | 2,425,689 | 16,388,607 | 32.4 | 1.9 |
| International Affairs - School | 1,870,516 | 618,641 | 91,673 | 307,268 | 2,888,098 | 33.1 | 3.2 |
| Liberal Arts | 80,952,476 | 25,546,582 | 2,446,746 | 12,095,149 | 121,040,953 | 31.6 | 2.0 |
| Nursing | 3,897,242 | 1,316,997 | 117,014 | 690,504 | 6,021,757 | 33.8 | 1.9 |
| Science - Eberly College | 60,486,915 | 18,664,438 | 1,688,810 | 16,015,345 | 96,855,508 | 30.9 | 1.7 |
| Smeal College of Business | 39,029,313 | 12,885,548 | 1,112,520 | 7,665,295 | 60,692,676 | 33.0 | 1.8 |
| Total | 409,490,095 | 137,171,944 | 12,093,625 | 94,244,284 | 652,999,948 | 33.5 | 1.9 |
| Academic Support Units: |  |  |  |  |  |  |  |
| Global Programs - University Office | 3,088,220 | 1,033,737 | 269,869 | 984,572 | 5,376,398 | 33.5 | 5.0 |
| Graduate School | 3,826,092 | 940,064 | 99,980 | 10,200,104 | 15,066,240 | 24.6 | 0.7 |
| Information Technology Services | 43,312,548 | 14,808,612 | 897,874 | 38,234,376 | 97,253,410 | 34.2 | 0.9 |
| Research | 31,604,266 | 10,651,775 | 627,239 | 17,841,638 | 60,724,918 | 33.7 | 1.0 |
| Schreyer Honors College | 1,167,669 | 402,750 | 24,656 | 2,737,627 | 4,332,702 | 34.5 | 0.6 |
| Undergraduate Education | 16,396,361 | 5,317,618 | 770,066 | 51,249,880 | 73,733,925 | 32.4 | 1.0 |
| University Libraries | 22,279,600 | 7,397,550 | 344,328 | 20,843,986 | 50,865,464 | 33.2 | 0.7 |
| University Outreach | 60,613,460 | 19,260,395 | 1,762,916 | 58,165,437 | 139,802,208 | 31.8 | 1.3 |
| Total | 182,288,216 | 59,812,501 | 4,796,928 | 200,257,620 | 447,155,265 | 32.8 | 1.1 |
| Administrative Support Units: |  |  |  |  |  |  |  |
| Athletics Recreation Services \& Support | 3,205,279 | 864,142 | 136,520 | 2,533,549 | 6,739,490 | 27.0 | 2.0 |
| Campus Recreation | 3,508,461 | 807,378 | 174,625 | 1,790,662 | 6,281,126 | 23.0 | 2.8 |
| Development \& Alumni Relations | 22,914,152 | 7,856,203 | 1,451,773 | 4,532,810 | 36,754,938 | 34.3 | 3.9 |
| Educational Equity | 2,299,658 | 764,730 | 47,215 | 441,148 | 3,552,751 | 33.3 | 1.3 |
| General \& Academic Administration | 20,881,481 | 7,366,756 | 609,969 | 2,828,691 | 31,686,897 | 35.3 | 1.9 |
| Finance \& Business | 32,053,381 | 10,884,717 | 2,026,444 | 116,638,964 | 161,603,506 | 34.0 | 1.3 |


| Finance \& Business - Physical Plant | 19,311,652 | 11,263,984 | 339,652 | 114,768,502 | 145,683,790 | 58.3 | 0.2 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Student Affairs | 18,450,665 | 6,015,650 | 346,317 | 28,533,173 | 53,345,805 | 32.6 | 0.6 |
| Strategic Communications | 3,297,663 | 1,162,512 | 163,296 | 5,539,964 | 10,163,435 | 35.3 | 1.6 |
| Total | 125,922,392 | 46,986,072 | 5,295,811 | 277,607,463 | 455,811,738 | 37.3 | 1.2 |
| Commonwealth Campuses: |  |  |  |  |  |  |  |
| Abington | 20,568,007 | 6,374,450 | 668,457 | 6,208,522 | 33,819,436 | 31.0 | 2.0 |
| Altoona | 26,022,978 | 8,454,347 | 806,269 | 8,209,984 | 43,493,578 | 32.5 | 1.9 |
| Beaver | 5,492,192 | 1,769,859 | 166,975 | 1,920,067 | 9,349,093 | 32.2 | 1.8 |
| Berks | 17,905,739 | 5,862,516 | 452,223 | 5,187,005 | 29,407,483 | 32.7 | 1.5 |
| Brandywine | 9,915,451 | 3,116,969 | 303,750 | 2,493,905 | 15,830,075 | 31.4 | 1.9 |
| DuBois | 5,198,345 | 1,753,541 | 159,785 | 1,258,879 | 8,370,550 | 33.7 | 1.9 |
| Erie - Behrend | 32,537,972 | 11,037,927 | 1,000,210 | 8,548,677 | 53,124,786 | 33.9 | 1.9 |
| Fayette - Eberly | 5,623,005 | 1,833,393 | 160,420 | 2,039,631 | 9,656,449 | 32.6 | 1.7 |
| Greater Allegheny | 5,747,574 | 1,806,707 | 220,039 | 1,705,931 | 9,480,251 | 31.4 | 2.3 |
| Harrisburg | 34,784,578 | 11,234,174 | 764,317 | 13,759,856 | 60,542,925 | 32.3 | 1.3 |
| Hazleton | 7,696,048 | 2,570,205 | 287,231 | 1,915,587 | 12,469,071 | 33.4 | 2.3 |
| Lehigh Valley | 6,556,685 | 2,103,671 | 231,457 | 2,399,303 | 11,291,116 | 32.1 | 2.0 |
| Mont Alto | 7,614,688 | 2,467,735 | 218,419 | 2,262,488 | 12,563,330 | 32.4 | 1.7 |
| New Kensington | 5,890,984 | 1,901,374 | 140,599 | 2,020,462 | 9,953,419 | 32.3 | 1.4 |
| Schuylkill | 6,840,927 | 2,248,648 | 210,298 | 1,757,544 | 11,057,417 | 32.9 | 1.9 |
| Shenango | 3,691,135 | 1,192,658 | 73,592 | 1,210,125 | 6,167,510 | 32.3 | 1.2 |
| Wilkes-Barre | 4,748,061 | 1,574,177 | 111,555 | 1,355,015 | 7,788,808 | 33.2 | 1.4 |
| へ Worthington Scranton | 6,846,009 | 2,270,802 | 229,157 | 2,238,040 | 11,584,008 | 33.2 | 2.0 |
| N York | 8,243,637 | 2,615,669 | 119,342 | 2,133,991 | 13,112,639 | 31.7 | 0.9 |
| Vice President for Commonwealth Campuses | 5,658,719 | 2,353,794 | 70,051 | 14,657,716 | 22,740,280 | 41.6 | 0.3 |
| Total | 227,582,734 | 74,542,616 | 6,394,146 | 83,282,728 | 391,802,224 | 32.8 | 1.6 |
| Central Budgets | 0 | 46,160,588 | 0 | 7,134,895 | 53,295,483 | 0 | 0.0 |
| Dickinson School of Law | 14,993,434 | 4,879,337 | 768,637 | 14,655,424 | 35,296,832 | 32.5 | 2.2 |
| General Income | 19 | 890 | 0 | 719,094 | 720,003 | -- | 0.0 |
| Great Valley | 5,308,216 | 1,714,604 | 126,897 | 2,040,581 | 9,190,298 | 32.3 | 1.4 |
| Sub-total | 965,585,106 | 371,268,552 | 29,476,044 | 679,942,089 | 2,046,271,791 | 38.5 | 1.4 |
| College of Medicine | 55,690,747 | 18,730,619 | 1,935,214 | 66,751,656 | 143,108,236 | 33.6 | 1.4 |
| Grand total | 1,021,275,853 | 389,999,171 | 31,411,258 | 746,693,745 | 2,189,380,027 | 38.2 | 1.4 |

1. Includes employee benefits billed and employee benefits allocated to units.
a. Includes allocated employee benefits for Agricultural Research and Cooperative Extension Personnel paid on Agricultural Federal Funds.

SOURCE: Data provided by The Pennsylvania State University.

Table 7
UNIVERSITY OF PITTSBURGH
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES
COMPARATIVE SUMMARY
2013-14 vs. 2014-15

| Category | 2013-14 |  | 2014-15 |  | 2013-14 vs. 2014-15 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percent of grand total | Amount | Percent of grand total | Amount change | Percent change |
| Operating Revenues: |  |  |  |  |  |  |
| Instructional: |  |  |  |  |  |  |
| Tuition \& Fees: | \$724,080,266 | 59.7\% | \$751,766,369 | 60.1\% | \$27,686,103 | 3.8\% |
| State Appropriations | 147,797,440 | 12.2 | 147,391,513 | 11.8 | -405,927 | -0.3 |
| Other Operating Income | 341,167,640 | 28.1 | 351,981,714 | 28.1 | 10,814,074 | 3.2 |
| Grand total revenues | 1,213,045,346 | 100.0 | 1,251,139,596 | 100.0 | 38,094,250 | 3.1 |
| Operating Expenditures: Instructional: |  |  |  |  |  |  |
| Total Salaries \& Wages | 525,989,891 | 43.3 | 540,589,770 | 43.2 | 14,599,879 | 2.8 |
| Employee Benefits ${ }^{1}$ | 148,039,818 | 12.2 | 167,492,458 | 13.4 | 19,452,640 | 13.1 |
| Travel ${ }^{2}$ | 29,967,214 | 2.5 | 33,949,798 | 2.7 | 3,982,584 | 13.3 |
| Other Operating Expenditures | 510,313,425 | 42.0 | 510,096,015 | 40.7 | -217,410 | 0.0 |
| Grand total expenditures | 1,214,310,348 | 100.0 | 1,252,128,041 | 100.0 | 37,817,693 | 3.1 |

1. Includes fringe benefit recovery.
2. Includes travel and business expense.

SOURCE: Data provided by University of Pittsburgh.

Table 8
UNIVERSITY OF PITTSBURGH
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2013-14

|  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Academic/administrative unit | Total salaries <br> and wages | Employee <br> benefits | Travel | Other operating <br> expenditures | Total operating <br> expenditures | | benefits: percent |
| :---: |
| of total salaries |
| and wages |$\quad$| Travel: ${ }^{1}$ percent |
| :---: |
| of total operating |
| expenditures |

Chancellor:
Athletics
Chancellor
Chief Financial Officer
General Counsel
Research Conduct and Compliance
Secretary of the Board of Trustees
Vice Chancellor, Institutional Advancement
Total

Executive Vice Chancellor:
Associate Vice Chancellor, Human Resources
Business Operations

Executive Vice Chancellor
University of Pittsburgh Applied Research Center Total
General University: ${ }^{2}$
General University
Total

Senior Vice Chancellor \& Provost:
College of General Studies
Computing Services \& Systems Development
Computing Services \& Systems Develop
Education-University Service Programs
Graduate School of Public \& International Affairs
Katz Graduate School of Business
Learning Research \& Development Center Libraries
School of Arts and Sciences
School of Education
School of Information Sciences
School of Law
School of Social Work
Senior Vice Chancellor and Provost
Student Affairs
Swanson School of Engineering
University Center for International Studies
$13,111,246$
$15,182,368$
$2,838,760$
$4,761,912$
902,427
$7,894,606$
$62,155,349$

$2,560,545$
$10,334,85$
$2,299,868$
$22,176,512$

$37,371,782$
$\$ 6,717,008$
$4,794,709$
$5,988,649$
$1,077,350$
$1,898,007$
357,386
$3,068,743$
$23,901,852$
$\$ 7,922,72$
780,810
265,990
43,81
125,14
417,603
546,0
$10,102,0$

| $\$ 24,919,893$ | $\$ 57,023,655$ |
| ---: | ---: |
| $1,542,658$ | $20,229,423$ |
| $-3,741,430$ | $17,695,577$ |
| $1,484,566$ | $5,444,486$ |
| $-4,689,287$ | $2,095,777$ |
| 812,491 | $2,489,907$ |
| $1,790,666$ | $13,300,030$ |
| $22,119,557$ | $118,278,855$ |

$38.5 \%$
36.6
39.4
38.0
39.9
39.6
38.9
38.5
3.9
1.5 0.8

18,278,855

## 16.8

4.1
8.5
1.5
1.5
2.4
$\begin{array}{rr}986,759 & 54,003\end{array}$

| 769,939 | 538,857 |
| :--- | ---: |

8,730,534
240,213
3,169
3,169
$\begin{array}{ll}-39,961,510 & \text { b } \\ -39,961,510 & \text { b }\end{array}$
201,928
201,928

1,689,77
15,639,283
560,790
5,146,911
21,727,492
5,066,612
8,892,996
96,078,113

## 10,427,485

5,169,173
7,050,097
3,768,701
21,449,071
5,963,543
24,185,002
2,143,640
623,002
$6,243,463$
191,414
$1,785,521$
$7,897,282$
$1,912,899$
$3,176,374$
$35,806,129$
$3,684,493$
$1,988,203$
$2,545,959$
$1,405,695$
$7,386,409$
$2,153,147$
$8,565,036$
960,119
80,255
125,977
7,174
460,75
$1,348,55$
881,913
378,738
$3,723,84$
186,468
237,57
386,745
190,82
$1,516,88$
853,09
$1,172,458$
350,605
568,318
$4,376,248$
38,020
$2,626,602$
$4,977,929$
$1,653,922$
$12,174,036$
$39,135,190$
$4,675,290$
$2,309,544$
$6,640,068$
$1,083,094$
$73,250,430$
$3,033,244$
$15,723,793$
$1,919,700$
$2,961,352$
$26,384,971$
797,398
$10,019,791$
$35,951,257$
$9,515,346$
$24,622,144$
$174,743,276$
$18,973,736$
$9,704,491$
$16,622,869$
$6,448,317$
$103,602,794$
$12,003,025$
$49,646,289$
$5,374,064$
2.7

| 36.9 | 2.7 |
| :--- | :--- |
| 39.9 | 0.5 |
| 34.1 | 0.9 |
| 34.7 | 4.6 |
| 36.3 | 3.8 |
| 37.8 | 9.3 |
| 35.7 | 1.5 |
| 37.3 | 2.1 |
| 35.3 | 1.0 |
| 38.5 | 2.4 |
| 36.1 | 2.3 |
| 37.3 | 3.0 |
| 34.4 | 1.5 |
| 36.1 | 7.1 |
| 35.4 | 2.4 |
| 44.8 | 6.5 |


| University Center for Social \& Urban Research | 760,596 | 275,504 | 19,097 | 114,503 | 1,169,700 | 36.2 | 1.6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| University Honors College | 758,412 | 281,626 | 64,267 | 129,730 | 1,234,035 | 37.1 | 5.2 |
| University of Pittsburgh at Bradford | 10,604,578 | 3,930,337 | 758,621 | 7,498,430 | 22,791,966 | 37.1 | 3.3 |
| University of Pittsburgh at Greensburg | 9,368,973 | 3,399,562 | 402,696 | 2,383,693 | 15,554,924 | 36.3 | 2.6 |
| University of Pittsburgh at Johnstown | 15,523,806 | 5,645,516 | 832,235 | 5,686,580 | 27,688,137 | 36.4 | 3.0 |
| University of Pittsburgh at Titusville | 3,025,559 | 1,142,494 | 71,111 | 841,315 | 5,080,479 | 37.8 | 1.4 |
| Total | 275,000,610 | 101,000,184 | 14,049,888 | 190,839,679 | 580,890,361 | 36.7 | 2.4 |
| Senior Vice Chancellor, Health Sciences: |  |  |  |  |  |  |  |
| Graduate School of Public Health | 6,015,739 | 2,307,511 | 319,422 | 5,051,621 | 13,694,293 | 38.4 | 2.3 |
| School of Dental Medicine | 15,756,761 | 5,596,423 | 157,542 | 6,682,999 | 28,193,725 | 35.5 | 0.6 |
| School of Health \& Rehabilitation Sciences | 10,082,596 | 3,536,403 | 240,155 | -4,051,508 | 9,807,646 | 35.1 | 2.4 |
| School of Nursing | 10,326,851 | 3,803,717 | 356,306 | 1,766,821 | 16,253,695 | 36.8 | 2.2 |
| School of Pharmacy | 5,416,122 | 2,035,357 | 225,253 | 725,383 | 8,402,115 | 37.6 | 2.7 |
| Senior Vice Chancellor, Health Sciences | 6,470,334 | 2,097,974 | 234,809 | 5,530,079 | 14,333,196 | 32.4 | 1.6 |
| Total | 54,068,403 | 19,377,385 | 1,533,487 | 15,705,395 | 90,684,670 | 35.8 | 1.7 |
| School of Medicine Division: |  |  |  |  |  |  |  |
| School of Medicine | 52,773,891 | 14,792,758 | 1,968,639 | 83,604,823 | 153,140,111 | 28.0 | 1.3 |
| School of Medicine Division Administration | 19,074,881 | 7,332,370 | 657,089 | -11,904,495 | 15,159,845 | 38.4 | 4.3 |
| University of Pittsburgh Cancer Institute | 15,418,846 | 3,999,170 | 379,325 | 7,217,885 | 27,015,226 | 25.9 | 1.4 |
| Western Psychiatric Institute and Clinic | 9,924,201 | 2,887,911 | 297,210 | 13,456,564 | 26,565,886 | 29.1 | 1.1 |
| Total | 97,191,819 | 29,012,209 | 3,302,263 | 92,374,777 | 221,881,068 | 29.9 | 1.5 |
| No Grand total | 525,989,891 | 148,039,818 | 29,967,214 | 510,313,425 | 1,214,310,348 | 28.1 | 2.5 |

1. Includes travel and business expense.
2. General University contains all the educational and general activities of the University that are not attributable to any other academic/administrative unit (responsibility center) on a direct basis
a. Rounds to less than .1 percent.
b. Includes fringe benefit recovery.

SOURCE: Data provided by University of Pittsburgh

Table 9
UNIVERSITY OF PITTSBURGH
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES BY ACADEMIC/ADMINISTRATIVE UNIT

2014-15

| Academic/administrative unit | Total salaries and wages | Employee benefits | Travel ${ }^{1}$ | Other operating expenditures | Total operating expenditures | Employee benefits: percent of total salaries and wages | Travel: ${ }^{1}$ percent of total operating expenditures |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

Chancellor:
Athletics
Chancellor
Chief Financial Officer
General Counsel
Research Conduct and Compliance
Secretary of the Board of Trustees
Vice Chancellor, Institutional Advancement
Total

Executive Vice Chancellor:
Associate Vice Chancellor, Human Resources
Business Operations
Executive Vice Chancellor
Facilities Management
University of Pittsburgh Applied Research Center

Fniversity Total

## General University ${ }^{2}$ : <br> General University

Total
Senior Vice Chancellor \& Provost:
Senior Vice Chancellor \& Provost:
College of General Studies
Computing Services \& Systems Developmen
Education-University Service Programs
Education-University Service Programs
Graduate School of Public \& International Affairs
Katz Graduate School of Business
Learning Research \& Development Center Libraries
Kenneth P. Dietrich School of Arts and Sciences School of Education
School of Information Sciences
School of Law
School of Social Work
Senior Vice Chancellor and Provost
Student Affairs
Swanson School of Engineering

| $\$ 18,191,920$ | $\$ 6,561,769$ |
| ---: | ---: |
| $14,234,814$ | $4,776,480$ |
| $15,912,297$ | $5,853,860$ |
| $3,009,328$ | $1,058,930$ |
| $4,814,297$ | $1,786,338$ |
| 949,971 | 353,923 |
| $8,244,306$ | $2,978,339$ |
| $65,356,933$ | $23,369,639$ |


| $\$ 10,539,914$ | $\$ 29,694,741$ | $\$ 64,988,344$ |
| ---: | ---: | ---: |
| 955,591 | $1,019,635$ | $20,986,520$ |
| 290,671 | $-4,294,240$ | $17,762,588$ |
| 43,062 | 702,451 | $4,813,771$ |
| 115,418 | $-4,693,621$ | $2,022,432$ |
| 397,044 | 607,368 | $2,308,306$ |
| 476,419 | $2,257,808$ | $13,956,872$ |
| $12,818,119$ | $25,294,142$ | $126,838,833$ |

915,835
$4,080,812$
763,596
$8,149,909$
0

13,910,152
$2,587,801$
$10,823,922$
$2,430,632$
$22,348,004$
0

38,190,359
71,191
528,614
118,694
296,813
3,595
-81,8
7,708,

4,112,553
20,909,494
6,538,110
1,018,907
39,186,74
$3,492,929$
$23,141,829$
$7,425,475$

51
6,541,705
92,306,158
775,866
$-17,651,0533^{\text {b }}$
$-17,651,0533^{\text {b }}$

| $1,637,461$ | 569,767 |
| ---: | ---: |
| $16,123,419$ | $5,964,799$ |
| 608,390 | 193,658 |
| $5,343,019$ | $1,834,910$ |
| $22,013,682$ | $7,815,271$ |
| $4,753,266$ | $1,702,210$ |
| $9,137,289$ | $3,109,779$ |
| $99,933,897$ | $36,538,567$ |
| $10,730,797$ | $3,713,139$ |
| $5,691,163$ | $2,133,843$ |
| $7,587,216$ | $2,638,101$ |
| $3,839,044$ | $1,360,407$ |
| $22,767,704$ | $7,348,679$ |
| $5,987,517$ | $1,972,281$ |
| $26,178,411$ | $9,084,805$ |


| 66,501 | 529,995 |
| ---: | ---: |
| 199,828 | $6,668,891$ |
| 14,156 | 18,825 |
| 463,117 | $2,347,861$ |
| $1,562,305$ | $4,757,953$ |
| 691,594 | 407,694 |
| 360,736 | $12,205,067$ |
| $4,068,533$ | $39,484,222$ |
| 175,571 | $4,872,221$ |
| 193,977 | $1,948,222$ |
| 434,685 | $6,994,592$ |
| 219,392 | $1,442,127$ |
| $2,041,101$ | $73,745,562$ |
| 830,773 | $3,396,902$ |
| $1,517,499$ | $18,446,340$ |

114,098,182
114,098,182
130,973,369
130,973,369

2,803,724
28,956,937
835,029
9,988,907
$36,149,211$
$7,554,764$
$7,554,764$
$24,812,871$
180,025,219
19,491,728
9,967,205
17,654,594
6,860,970
105,903,046
12,187,473
55,227,055
33.6
36.8
36.8
35.2
35.2
37.1
37.1
37.3
36.1
35.8
35.4
37.7
--
16.2
4.6
4.6
1.6
0.9
0.9
17.2
3.4
10.1
37.7
31.4
1.6
1.6
0.6
0.6
0.1
1.1
34

| 34.8 | 2.4 |
| :--- | :--- |
| 37.0 | 0.7 |
| 31.8 | 1.7 |
| 34.3 | 4.6 |
| 35.5 | 4.3 |
| 35.8 | 9.2 |
| 34.0 | 1.5 |
| 36.6 | 2.3 |
| 34.6 | 0.9 |
| 37.5 | 1.9 |
| 34.8 | 2.5 |
| 35.4 | 3.2 |
| 32.3 | 1.9 |
| 32.9 | 6.8 |
| 34.7 | 2.7 |

University Center for International Studies
University Center for Social \& Urban Research
University Honors College
University of Pittsburgh at Bradford
University of Pittsburgh at Greensburg
University of Pittsburgh at Johnstown
University of Pittsburgh at Titusville
Total
Senior Vice Chancellor, Health Sciences:
Graduate School of Public Health
School of Dental Medicine
School of Health \& Rehabilitation Sciences
School of Nursing
School of Pharmacy
Senior Vice Chancellor, Health Sciences Total

School of Medicine Division
School of Medicine
School of Medicine Division Administration

University of Pittsburgh Cancer Institute
Western Psychiatric Institute and Clinic
Total
Grand tota
Grand total

1. Includes travel and business expense.
2. General University contains all the educational and general activities of the University that are not attributable to any other academic/administrative unit (responsibility center) on a direct basis.
a. Rounds to less than 0.1 percen
b. Includes fringe benefit recovery

SOURCE: Data provided by University of Pittsburgh

Table 10
TEMPLE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES
COMPARATIVE SUMMARY
2013-14 vs. 2014-15

| Category | 2013-14 |  | 2014-15 |  | 2013-14 vs. 2014-15 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percent of grand total | Amount | Percent of grand total | Amount change | Percent change |
| Operating Revenues: |  |  |  |  |  |  |
| Instructional: |  |  |  |  |  |  |
| Tuition \& Fees | \$692,923,000 | 74.7\% | \$739,593,000 | 76.1\% | \$46,670,000 | 6.7\% |
| State Appropriations | 133,061,000 | 15.3 | 127,348,000 | 13.9 | -5,713,000 | -4.3 |
| Indirect Cost Recovery | 32,364,000 | 3.7 | 34,665,000 | 3.8 | 2,301,000 | 7.1 |
| Gifts | 165,000 | a | 162,000 | a | -3,000 | -1.8 |
| Departmental Revenues | 55,289,051 | 6.0 | 54,895,639 | 5.7 | -393,412 |  |
| Other Sources | 13,531,000 | 1.6 | 14,939,000 | 1.6 | 1,408,000 | 10.4 |
| Grand total revenues | 927,333,051 | 100.0 | 971,602,639 | 100.0 | 44,269,588 | 5.1 |
| Operating Expenditures: |  |  |  |  |  |  |
| Instructional: |  |  |  |  |  |  |
| Total Salaries \& Wages | 440,848,625 | 48.0 | 462,631,501 | 47.9 | 21,782,876 | 4.9 |
| Employee Benefits ${ }^{1}$ | 128,563,840 | 14.0 | 138,495,049 | 14.3 | 9,931,209 | 7.7 |
| Travel ${ }^{2}$ | 9,345,565 | 1.0 | 8,647,526 | 0.9 | -698,039 | -7.5 |
| Other | 339,987,062 | 37.0 | 355,720,750 | 36.8 | 15,733,688 | 4.6 |
| Grand total expenditures | 918,745,092 | 100.0 | 965,494,826 | 100.0 | 46,749,734 | 5.1 |

1. Includes fringe benefit recovery.
2. Includes travel and business expense.
a. Rounds to less than 0.1 percent.

SOURCE: Data provided by Temple University.

Table 11
TEMPLE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2013-14

| Academic/administrative unit | Total salaries and wages | Employee benefits | Travel ${ }^{1}$ | Other operating expenditures | Total operating expenditures | Employee benefits: percent of total salaries and wages | Travel 1 : percent of total operating expenditures |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## President:

Government Affairs
Institutional Advancement
Internal Audit

Office of the President
Office of University Counsel
University Marketing
Vice President for Public Affairs
Vice President for Research
Total
Provost:
Beasley School of Law
Center for the Performing Arts
College of Education

College of Engineering
College of Public Arts
College of Science and Technology
Computer Services
Enrollment Management
Financial Aid
Fox School of Business
Graduate School
Instituitional Diversity
International Affairs
Kornberg School of Dentistry
Libraries
Office of the Provos
Rome
School of Media and Communication
School of Pharmacy
School of Podiatric Medicine
School of Tourism and Hospitality
Student Affairs
Tyler School of Art
University College
Vice Provost Faculty Affairs

## \$786,21

 7,635,547 797,484 633,627 1,499,616 3,254,831 330,252 1,110,942 16,048,512
## 14,851,179

 15,799,035 9,301,7178,235,35550,112,740
19,122,515
28,321,337
19,750,451
2,588,487
833,106
38,100,376
3,624,330
459,611
1,538,883
14,648,343
6,730,461
6,976,520
418,726
9,357,995
7,550,727
6,530,829
3,817,073
4,932,827
10,085,150
2,834,592
1,001,700
$\$ 258$
2,468
2
173,
4
1,058

5
5
$2,468,0$
262,1
173,5
472,6
$1,058,3$
94,6
331,0
5,119,
$4,534,979$
$4,174,529$
4,174,529
$2,574,898$ 2,297,587
14,665,609
5,238,913
8,206,251
790,697
240,428
10,687,935
860,132
151,086 447,925
4,372,763
1,990,867
2,850,577
103,905
2,492,949
2,144,077
1,626,026
1,113,175
1,232,488
2,802,946
859,850
249,921
$\$ 78$
996
132,
$\$ 78,855$
996,822
2,748
132,250
23,531
168,383
$-19,124$
42,210
$1,425,675$
\$563,3
$\$ 563,3$
$4,339,8$
36,651
1,341,158
3,100,978
5,130,352
181,019
14,370,860
29,064,244

190,385
9

| $32.9 \%$ | $4.7 \%$ |
| :--- | ---: |
| 32.3 | 6.5 |
| 32.9 | 0.3 |
| 27.4 | 5.8 |
| 31.5 | 0.5 |
| 32.5 | 1.8 |
| 28.7 | -3.3 |
| 29.8 | 0.3 |
| 31.9 | 2.8 |
|  |  |
| 30.5 | 0.8 |
| 26.4 | 4.0 |
| 27.7 | 0.6 |
| 27.9 | 0.7 |
| 29.3 | 0.9 |
| 27.4 | 0.9 |
| 29.0 | 0.5 |
| 30.4 | 0.2 |
| 30.5 | 1.9 |
| 28.9 | 0.0 |
| 28.1 | 1.3 |
| 23.7 | 0.3 |
| 32.9 | 22.2 |
| 29.1 | 0.4 |
| 29.9 | 0.5 |
| 29.6 | 0.4 |
| 40.9 | 4.5 |
| 24.8 | 11.9 |
| 26.6 | 1.0 |
| 28.4 | 1.4 |
| 24.9 |  |
| 29.2 | 2.4 |
| 25.0 |  |
| 27.8 |  |
| 30.3 |  |
| 24.9 |  |
|  |  |
|  |  |



1. Includes travel, subsistence and lodging.
a. Rounds to less than 0.1 percent
b. Includes benefit expenses of $\$ 179,376,000$ and benefit recovery of $\$ 170,098,000$.

SOURCE: Data provided by Temple University.

Table 12
TEMPLE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2014-15

| Academic/administrative unit | Total salaries and wages | Employee benefits | Travel ${ }^{1}$ | Other operating expenditures | Total operating expenditures | Employee benefits: percent of total salaries and wages | Travel 1: percent of total operating expenditures |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| President: |  |  |  |  |  |  |  |
| Government Affairs | \$854,864 | \$255,604 | \$52,573 | \$563,923 | \$1,726,964 | 29.9\% | 3.0\% |
| Institutional Advancement | 8,023,531 | 2,372,711 | 841,922 | 2,651,481 | 13,889,645 | 29.6 | 6.1 |
| Internal Audit | 820,564 | 245,349 | 2,387 | 35,121 | 1,103,421 | 29.9 | 0.2 |
| Office of the President | 726,803 | 185,001 | 137,175 | 398,893 | 1,447,872 | 25.5 | 9.5 |
| Office of University Counsel | 1,651,765 | 431,958 | 15,841 | 3,969,243 | 6,068,807 | 26.2 | 0.3 |
| University Marketing | 3,014,487 | 892,156 | 93,675 | 7,057,481 | 11,057,799 | 29.6 | 0.8 |
| Vice President for Public Affairs | 312,716 | 84,080 | 5,209 | 240,890 | 642,895 | 26.9 | 0.8 |
| Vice President for Research | 2,902,110 | 819,313 | 47,682 | 2,225,851 | 5,994,956 | 28.2 | 0.8 |
| Total | 18,306,840 | 5,286,172 | 1,196,464 | 17,142,883 | 41,932,359 | 28.9 | 2.9 |
| Provost: |  |  |  |  |  |  |  |
| Beasley School of Law | 14,544,048 | 4,012,842 | 187,953 | 5,573,573 | 24,318,416 | 27.6 | 0.8 |
| Center for the Performing Arts | 17,024,518 | 4,050,820 | 380,318 | 4,790,953 | 26,246,609 | 23.8 | 1.4 |
| College of Education | 10,168,970 | 2,564,727 | 74,573 | 1,691,258 | 14,499,528 | 25.2 | 0.5 |
| College of Engineering | 9,261,502 | 2,355,698 | 123,968 | 4,303,207 | 16,044,375 | 25.4 | 0.8 |
| College of Liberal Arts | 49,966,757 | 13,221,653 | 547,482 | 5,170,972 | 68,906,864 | 26.5 | 0.8 |
| College of Public Health | 19,996,066 | 5,045,380 | 311,105 | 6,537,070 | 31,889,621 | 25.2 | 1.0 |
| College of Science and Technology | 31,115,525 | 8,091,709 | 258,100 | 9,555,262 | 49,020,596 | 26.0 | 0.5 |
| Computer Services | 20,182,507 | 5,611,338 | 95,442 | 3,424,972 | 29,314,259 | 27.8 | 0.3 |
| Enrollment Management | 2,656,097 | 744,710 | 114,840 | 2,776,280 | 6,291,927 | 28.0 | 1.8 |
| Financial Aid | 932,979 | 183,200 | 0 | 82,739,128 | 83,855,307 | 19.6 | 0.0 |
| Fox School of Business | 41,941,157 | 10,669,328 | 1,152,558 | 15,420,120 | 69,183,163 | 25.4 | 1.7 |
| Graduate School | 3,701,005 | 769,540 | 17,756 | 3,120,952 | 7,609,253 | 20.8 | 0.2 |
| Instituitional Diversity | 495,629 | 146,253 | 8,048 | 45,619 | 695,549 | 29.5 | 1.2 |
| International Affairs | 1,825,655 | 478,215 | 620,510 | 2,312,555 | 5,236,935 | 26.2 | 11.8 |
| Kornberg School of Dentistry | 15,902,297 | 4,235,729 | 183,207 | 9,590,721 | 29,911,954 | 26.6 | 0.6 |
| Libraries | 7,112,363 | 1,918,506 | 116,965 | 12,015,298 | 21,163,132 | 27.0 | 0.6 |
| Office of the Provost | 7,272,500 | 2,707,578 | 237,315 | 14,099,171 | 24,316,564 | 37.2 | 1.0 |
| Rome | 558,503 | 132,457 | 144,297 | 4,114,500 | 4,949,757 | 23.7 | 2.9 |
| School of Media and Communication | 10,535,765 | 2,542,113 | 274,833 | 3,538,287 | 16,890,998 | 24.1 | 1.6 |
| School of Pharmacy | 8,216,732 | 2,104,864 | 47,803 | 2,348,619 | 12,718,018 | 25.6 | 0.4 |
| School of Podiatric Medicine | 6,640,429 | 1,543,604 | 163,316 | 3,612,511 | 11,959,860 | 23.2 | 1.4 |
| School of Tourism and Hospitality | 3,665,219 | 957,149 | 138,385 | 936,200 | 5,696,953 | 26.1 | 2.4 |
| Student Affairs | 5,426,615 | 1,273,126 | 790,278 | 2,814,731 | 10,304,750 | 23.5 | 7.7 |
| Tyler School of Art | 10,411,621 | 2,617,021 | 188,547 | 2,759,072 | 15,976,261 | 25.1 | 1.2 |
| University College | 3,149,199 | 842,873 | 50,643 | 1,736,777 | 5,779,492 | 26.8 | 0.9 |
| Vice Provost Faculty Affairs | 742,387 | 170,726 | 8,460 | 506,247 | 1,427,820 | 23.0 | 0.6 |


| Vice Provost for U/G Studies | 5,767,927 | 1,095,728 | 55,634 | 19,976 | 6,939,265 | 19.0 | 0.8 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total | 309,213,972 | 80,086,887 | 6,292,336 | 205,554,031 | 601,147,226 | 25.9 | 1.0 |
| Executive Vice President, Health Science: |  |  |  |  |  |  |  |
| School of Medicine | 62,371,394 | 13,571,437 | 192,455 | -16,571,012 | 59,564,274 | 21.8 | 0.3 |
| Executive Vice President for Health Science | 141,564 | 42,328 | 8,748 | -192,639 | 1 | 29.9 | -- |
| Total | 62,512,958 | 13,613,765 | 201,203 | -16,763,651 | 59,564,275 | 21.8 | 0.3 |
| Chief Operating Office: |  |  |  |  |  |  |  |
| Business Services | 344,482 | 102,510 | 1,525 | -10,068 | 438,449 | 29.8 | 0.3 |
| Campus Planning and Design | 1,766,886 | 496,304 | 6,433 | -262,883 | 2,006,740 | 28.1 | 0.3 |
| Campus Safety | 12,910,299 | 3,266,771 | 311,704 | 7,032,106 | 23,520,880 | 25.3 | 1.3 |
| Environmental Health and Safety | 1,794,782 | 536,640 | 7,834 | -309,474 | 2,029,782 | 29.9 | 0.4 |
| Facility \& Operations Finance and Administration | 1,281,286 | 324,290 | 5,059 | -1,256,355 | 354,280 | 25.3 | 1.4 |
| HSC Facilities Management | 6,332,694 | 1,713,746 | 42,531 | -733,454 | 7,355,517 | 27.1 | 0.6 |
| Main Facilities Management | 7,983,270 | 2,270,519 | 2,222 | 1,879,213 | 12,135,224 | 28.4 | a |
| Plant Develop Funds \& Utilities | 0 | 0 | 0 | 59,863,154 | 59,863,154 | -- | 0.0 |
| Purchasing | 900,133 | 266,246 | 1,931 | 24,692 | 1,193,002 | 29.6 | 0.2 |
| Real Estate/ WRTI | 505,963 | 151,120 | 3,496 | 9,935,136 | 10,595,715 | 29.9 | a |
| Recreation Services | 1,325,991 | 244,630 | 8,076 | 1,291,010 | 2,869,707 | 18.4 | 0.3 |
| Service Operations | 11,395,628 | 3,223,168 | 493,663 | 4,002,404 | 19,114,863 | 28.3 | 2.6 |
| Senior Vice President Construction, Facilities \& Operations | 347,022 | 101,801 | 5,543 | 120,269 | 574,635 | 29.3 | 1.0 |
| Total | 46,888,436 | 12,697,745 | 890,017 | 81,575,750 | 142,051,948 | 27.1 | 0.6 |
| Office of the Senior Vice President for Finance: |  |  |  |  |  |  |  |
| Controller's Office | 3,487,617 | 1,019,989 | 16,261 | 1,142,422 | 5,666,289 | 29.2 | 0.3 |
| Human Resources | 3,418,406 | 1,005,497 | 7,124 | 866,636 | 5,297,663 | 29.4 | 0.1 |
| Institutional Expenses | 15,665,923 | 23,916,996 | 12,139 | 65,759,371 | 105,354,429 | 152.7 | a |
| Office of the Senior Vice President for Finance | 2,138,789 | 587,529 | 20,865 | 404,032 | 3,151,215 | 27.5 | 0.7 |
| Risk Management | 349,155 | 101,518 | 9,701 | 11,330 | 471,704 | 29.1 | 2.1 |
| University Budget Office | 649,405 | 178,951 | 1,416 | 27,946 | 857,718 | 27.6 | 0.2 |
| Total | 25,709,295 | 26,810,480 | 67,506 | 68,211,737 | 120,799,018 | 104.3 | 0.1 |
| Grand total | 462,631,501 | 138,495,049 | 8,647,526 | 355,720,750 | 965,494,826 | 29.9 | 0.9 |

1. Includes travel, subsistence and lodging
a. Rounds to less than 0.1 percent.
b. Includes benefit expenses of $\$ 187,946,000$ and benefit recovery of $\$ 164,029,000$,
[^4]- Blank Page -


## III. GOODS AND SERVICES PURCHASE CONTRACTS

Vendor contracts for unrestricted (or general) fund and auxiliary fund dollars totaling $\$ 1,000$ or more are detailed for fiscal year 2014-15 on pages 36 through 50 . Contract data are presented in four different ways: by academic or administrative unit; ${ }^{3}$ by expenditure type; by contract size; and by vendor location. Academic and administrative units, and expenditure types are defined by each university. Ranges for contract sizes were chosen so that each university's largest vendors are individually shown. Vendor locations are based on in-State or out-of-State addresses.

Please Note: During the meetings with university representatives, it was revealed that there were some differences in what was submitted by each university for previous years' vendor contracts. After much discussion, the university representatives agreed to only submit what was statutorily required. As such, all universities agreed to include only vendor contracts that use unrestricted (or general) fund dollars or auxiliary fund dollars. This will exclude vendor contracts used for sponsored research, within restricted funds (including some plant/construction contracts), etc. ${ }^{4}$ Due to this change in reporting, figures within this section of the report cannot be compared to figures from the 2013 report or any prior reports.

[^5]Table 1
LINCOLN UNIVERSITY CONTRACTS ${ }^{1}$
BY EXPENDITURE TYPE
2014-15

| Expenditure type | Total <br> amount | Percent of <br> grand total |
| :--- | ---: | ---: |
| Computer Equipment - IT Dept | $\$ 1,692,826$ | $5.1 \%$ |
| Contractors, Physical Plant | $8,335,780$ | 25.2 |
| Entertainment, Student Activities, Student Related | 416,161 | 1.3 |
| Library, Instructional \& Educational Equipment | $2,205,807$ | 6.7 |
| Maintenance-Physical Plant | $1,220,464$ | 3.7 |
| Office Supplies, Printing, Furniture, Medical, Other | 586,033 | 1.8 |
| Professional Services, Memberships, Benefits | $17,237,530$ | 52.1 |
| Travel, Rentals, Administration, etc. | $1,416,763$ | 4.3 |
| Grand total | $33,111,364$ | 100.0 |

1. Includes purchases of goods and services which equal or exceed a total of $\$ 1,000$ for each vendor, from all sources of funding.

SOURCE: Data provided by Lincoln University.

Table 2
LINCOLN UNIVERSITY
CONTRACTS ${ }^{1}$
BY CONTRACT SIZE
2014-15

| Vendor | Total amount | Percent of grand total | Vendor | Total amount | Percent of grand total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor contracts greater than or equal to $\$ 1$ million: |  |  | Vendor contracts greater than or equal to $\$ 50,000$ and less than $\$ 100,000$ : |  |  |
| Thompson Hospitality | \$3,748,780 |  |  |  |  |
| TIAA | 3,070,623 |  | Verizon Select Services | \$99,762 |  |
| Thompson Facilities Services | 2,870,711 |  | Quad A Environmental Inc | 97,800 |  |
| Aetna | 2,843,695 |  | Gallagher Benefit Services | 96,250 |  |
| PNC | 2,213,178 |  | Chester Water Authority | 90,664 |  |
| Kopp Construction LLC | 1,683,891 |  | Oracle USA, Inc. | 86,805 |  |
| PECO Energy | 1,462,141 |  | Innovative Technologies | 83,929 |  |
| Total | 17,893,019 | 54.0\% | Vanguard Modular Bldg Systems | 79,764 |  |
|  |  |  | Waste Management of Delaware | 79,694 |  |
| Vendor contracts greater than |  |  | Wayman Fire Protection Inc | 79,467 |  |
| or equal to \$100,000 and less |  |  | Proofpoint, Inc. | 73,517 |  |
| than \$1 million: |  |  | CTA Roofing Company | 70,930 |  |
|  |  |  | Classic Key Painting LLC | 70,910 |  |
| IPFS Corporation | 782,115 |  | CDW Government Inc. | 70,660 |  |
| American Express Company | 775,754 |  | Shearon Environmental Design | 67,960 |  |
| UGI Energy Services, Inc. | 735,193 |  | Brandywine Operating Partnership | 62,856 |  |
| Seiberlich Trane | 541,701 |  | Tri-Dim Filter Corporation | 61,811 |  |
| Dell Inc | 517,944 |  | EdFinancial Services | 61,807 |  |
| PK Financial | 509,093 |  | EBSCO Information Services | 60,771 |  |
| Academic Health Plans, Inc. | 396,735 |  | Jenzabar | 58,290 |  |
| Ellucian | 376,501 |  | Will Justice | 57,860 |  |
| Registry for College \& University | 345,525 |  | Peco Energy | 56,951 |  |
| Xerox Corporation | 327,282 |  | Office of the Chancellor | 53,199 |  |
| Anchor Electric Inc | 278,655 |  | Advanced Door Service Inc | 52,530 |  |
| Follett Higher Education Group | 263,967 |  | LUC AAUP | 52,251 |  |
| Hartford Life \& Accident Insurance | 259,659 |  | Caldwell \& Gregory LLC | 51,179 |  |
| Campus Televideo | 213,387 |  | Cooney Brothers Inc | 50,374 |  |
| Office Team | 184,533 |  | Verizon | 50,225 |  |
| CIAA | 182,796 |  | Ad Astra Information Systems | 50,000 |  |
| Apple Computer | 171,688 |  | Total | 1,928,215 | 5.8\% |
| T Frank Mccalls Inc | 158,078 |  |  |  |  |
| Blackboard, Inc. | 157,992 |  |  |  |  |
| UGI Central Penn Gas Inc | 154,756 |  |  |  |  |
| Key Government Finance, Inc. | 154,591 |  |  |  |  |
| Diversified Storage Solutions, | 152,500 |  |  |  |  |
| Delta Dental of Pennsylvania | 150,056 |  |  |  |  |
| Novacare Rehabiliatation | 147,050 |  |  |  |  |
| Arthur J. Gallagher \& Co. | 136,908 |  |  |  |  |
| Xerox | 130,279 |  |  |  |  |
| Singer Equipment Company | 121,435 |  |  |  |  |
| Visual Sound | 120,142 |  |  |  |  |
| MIH Enterprises, LLC | 119,762 |  |  |  |  |
| Level 3 Communications LLC | 117,650 |  | Vendor contracts less |  |  |
| GC Durante Contractors | 115,335 |  | than \$50,000: |  |  |
| Weidenhammer Systems Corporation | 111,385 |  | Total | 4,070,106 | 12.3 |
| Baker Tilly Virchow Krause, LL | 106,475 |  |  |  |  |
| Davis Fuel Company | 102,251 |  | Grand total | 33,111,364 | 100.0 |
| PA UC Fund | 100,851 |  |  |  |  |
| Total | 9,220,023 | 27.8 |  |  |  |

1. Includes purchases of goods and services which equal or exceed a total of $\$ 1,000$ for each vendor, from all sources of funding.

SOURCE: Data provided by Lincoln University.

Table 3

## LINCOLN UNIVERSITY <br> CONTRACTS ${ }^{1}$ <br> BY VENDOR LOCATION <br> 2014-15

| Vendor location | Total amount | Percent of <br> grand total |
| :--- | :---: | :---: |
| Pennsylvania | $\$ 14,110,553$ | $42.6 \%$ |
| Out-of-state | $19,000,811$ | 57.4 |
| Grand total | $33,111,364$ | 100.0 |

1. Includes purchases of goods and services which equal or exceed a total of $\$ 1,000$ for each vendor, from all sources of funding.

SOURCE: Data provided by Lincoln University.

Table 4
THE PENNSYLVANIA STATE UNIVERSITY
CONTRACTS ${ }^{1}$
BY ACADEMIC/ADMINISTRATIVE UNIT
2014-15

|  | Total <br> amount | Percent of <br> grand total |
| :--- | ---: | :--- |


| University Park Colleges: |  |
| :--- | ---: |
| Agricultural Sciences | $\$ 9,521,215$ |
| Arts \& Architecture | $2,664,402$ |
| Business - Smeal College | $4,209,471$ |
| Communications | $1,234,336$ |
| Earth \& Mineral Sciences | $2,447,248$ |
| Education | $1,071,162$ |
| Engineering | $8,709,821$ |
| Health \& Human Development | $2,655,557$ |
| Information Sciences \& Technology | $1,520,843$ |
| International Affairs - School | 82,648 |
| Liberal Arts | $3,804,517$ |
| Nursing | 360,550 |
| Science - Eberly College | $7,009,853$ |
| Total | $45,291,623$ |


| Academic Support Units: |  |
| :--- | ---: |
| Global Programs - University Office | 591,203 |
| Graduate School | 166,659 |
| Information Technology Services | $44,778,030$ |
| Research | $21,199,127$ |
| Schreyer Honors College | 7,441 |
| Undergraduate Education | $2,883,562$ |
| University Libraries | $18,917,019$ |
| University Outreach | $26,859,354$ |
| Total | $115,402,395$ |

Academic Support Units:
Global Programs - University Office
591,203
166,659
Information Technology Services
44,778,030
Research
21,199,127
Schreyer Honors College
2,883,562
18,917,019
University Outreach
26,859,354
dministrative Support Units:
Athletics Recreation Services \& Support
1,006,665
Development \& Alumni Relations 2,936,984
Educational Equity
936,984
Finance \& Business
202,599
Finance \& Business - Housing \& Foods $\quad 45,678,896$
Finance \& Business - Physical Plant 278,466,106
General \& Academic Administration 2,219,705
$\begin{array}{ll}\text { Intercollegiate Athletics } & 21,863,263\end{array}$
Student Affairs
21,863,263
Strategic Communications 354,382
Total
433,409,585
Commonwealth Campuses
Abington 4,359,730
Altoona 6,100,094
Beaver
,758,950
Beaver
3,453,199
Brandywine
1,808,019
DuBois
819,715
Erie - Behrend
5,989,116
Fayette - Eberly
1,269,481
$\begin{array}{ll}\text { Greater Allegheny } & 1,188,414 \\ \text { Harrisburg } & 5,787,279\end{array}$
$\begin{array}{ll}\text { Harrisburg } & 5,787,279\end{array}$
Hazleton
1,127,631
Lehigh Valley
1,266,642
Mont Alto
1,344,141
$\begin{array}{lr}\text { Mew Kensington } & 1,344,141 \\ \text { New } & 1,574,115\end{array}$
$\begin{array}{lr}\text { Schuylkill } & 975,020 \\ \text { Shenango } & 911,345\end{array}$
Shenango
911,345
Wilkes-Barre
1,053,955
Worthington Scranton
1,342,646
York
1,528,491
Vice President for Commonwealth Campuses
122,681
Total
$42,780,664 \quad 6.3$
Great Valley
876,871
Sub-total
637,761,138

| College of Medicine | $36,199,478$ | 5.3 |
| :--- | ---: | ---: |
| Dickinson School of Law | $3,419,969$ | 0.5 |
| Penn State Law | 16,337 | 0.0 |
| Grand total | $677,396,922$ | 100.0 |

1. Includes purchases of goods and services which equal or exceed a total of $\$ 1,000$ for each vendor within each academic/administrative unit from General Funds and Auxiliary enterprises.

SOURCE: Data provided by the Pennsylvania State University.

Table 5
THE PENNSYLVANIA STATE UNIVERSITY
CONTRACTS ${ }^{1}$
BY EXPENDITURE TYPE
2014-15

|  |  |  |
| :--- | ---: | ---: |
| Expenditure type | Total |  |
|  | amount | Percent of <br> grand total |
|  |  |  |
| Books \& Periodicals | $\$ 20,710,689$ | $3.1 \%$ |
| Communication Services | $5,064,587$ | 0.7 |
| Conferences \& Group Activities | $8,444,538$ | 1.2 |
| Equipment Budget | $103,282,047$ | 15.2 |
| Freight Charges | 82,047 | a |
| Insurance \& Interest | $13,702,680$ | 2.0 |
| Miscellaneous | $8,070,530$ | 1.2 |
| Property Expense | $16,264,189$ | 2.4 |
| Publications, Printing \& Copying | $24,247,236$ | 3.6 |
| Repairs, Alterations \& Capital | $292,182,533$ | 43.1 |
| Supplies \& Materials For Resale | $53,240,433$ | 7.9 |
| Supplies, Materials \& Services | $95,018,603$ | 14.0 |
| Travel Expense | $16,003,560$ | 2.4 |
| Utilities Purchased | $21,083,250$ | 3.1 |
| Grand total |  |  |

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of $\$ 1,000$ for each vendor.
a. Rounds to less than 0.1 percent.

SOURCE: Data provided by The Pennsylvania State University.

Table 6
THE PENNSYLVANIA STATE UNIVERSITY
CONTRACTS ${ }^{1}$
BY CONTRACT SIZE
2014-15

| Vendor | Total amount | Percent of grand total | Vendor | Total amount | Percent of grand total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor contracts greater than or equal to $\$ 2$ million: |  |  | Vendor contracts great than or equal to $\$ 750,000$ and less than $\$ 2$ million (continued): |  |  |
| Barton Malow | \$38,895,396 |  |  |  |  |
| Gilbane Building | 26,704,495 |  | Stantec Consulting Group | \$1,608,802 |  |
| PJ Dick | 26,539,729 |  | CIC | 1,605,490 |  |
| M A Mortenson | 20,244,946 |  | Comcast Spotlight | 1,538,849 |  |
| Dell Marketing | 15,659,079 |  | SP McCarl \& Co | 1,506,213 |  |
| Mascaro Construction | 14,020,833 |  | East Coast Fresh Cuts | 1,505,209 |  |
| McKesson Drug Co | 13,963,589 |  | Willis of Pennsylvania | 1,490,770 |  |
| Frank Lill \& Sons | 13,457,189 |  | Buchart-Horn | 1,481,655 |  |
| Leonard S. Fiore | 10,631,816 |  | ADG-Hospital | 1,472,000 |  |
| Farfield Co | 10,338,095 |  | Comcast | 1,438,612 |  |
| Ernest Bock and Sons | 10,230,184 |  | MBR Construction Services | 1,427,454 |  |
| Holder Construction Group | 8,662,899 |  | Poole Anderson | 1,421,620 |  |
| PPL Electric Utilities | 8,037,998 |  | Lawruk Builder | 1,365,795 |  |
| Workday Inc | 7,504,188 |  | Room One Corp | 1,354,579 |  |
| Google | 6,735,988 |  | Burns \& McDonnell | 1,354,075 |  |
| Eplus Technology | 6,715,990 |  | PA American Water | 1,353,236 |  |
| Sierra Cedar | 6,407,081 |  | Carl Zeiss Microscopy | 1,324,386 |  |
| Costco | 5,962,820 |  | YBP Library Services | 1,323,504 |  |
| Uhrig Construction | 5,029,908 |  | Starbucks Coffee | 1,304,557 |  |
| G M McCrossin | 4,536,744 |  | Level 3 Communications | 1,284,546 |  |
| Sirius Computer Solutions | 4,430,636 |  | Amazon.com | 1,276,871 |  |
| Turner Construction | 4,009,475 |  | Alexander Building Construction | 1,271,740 |  |
| Pepsi-Cola | 3,647,515 |  | Darr Construction | 1,254,672 |  |
| Centre Area Transit Authority | 3,644,618 |  | JC Orr \& Sons | 1,243,338 |  |
| Elsevier | 3,560,839 |  | Lexington Insurance Company | 1,233,540 |  |
| Wohlsen Construction | 3,553,380 |  | AV Fuel Corporation | 1,224,739 |  |
| EBSCO Information Services | 3,523,555 |  | Turner Construction | 1,222,256 |  |
| Barton Malow/Alexander | 3,441,740 |  | Comm Solutions | 1,209,513 |  |
| Apple | 3,310,519 |  | Kegels Produce | 1,182,915 |  |
| Direct Energy Business | 3,241,020 |  | UGI Utilities | 1,181,894 |  |
| United Airlines | 3,237,459 |  | Harrassowitz | 1,181,259 |  |
| Brocade Communications Systems | 3,218,202 |  | Lamar Companies | 1,141,235 |  |
| Dell Computer | 3,070,834 |  | CDW Government | 1,137,978 |  |
| Silvertip | 3,066,616 |  | Whiting Turner | 1,129,745 |  |
| SHI International Corp | 3,041,124 |  | Derry Township | 1,103,267 |  |
| Bohlin Cywinski Jackson | 2,829,358 |  | Physical Education Equipment | 1,100,976 |  |
| Reynolds Construction Management | 2,782,180 |  | Whitmoyer Auto Group | 1,079,236 |  |
| Westmoreland Electric | 2,678,998 |  | Bruker Biospin Corp | 1,056,971 |  |
| Massaro CM Services | 2,659,689 |  | Life Technologies Corp | 1,056,903 |  |
| Factory mutual Insurance Co | 2,638,235 |  | Nittany Office Equipment | 984,626 |  |
| Nittany Insurance Co | 2,568,253 |  | Howard Organization | 980,368 |  |
| Device Brothers | 2,513,735 |  | Supply Source | 977,474 |  |
| Quandel Construction Group | 2,501,361 |  | Fullington Auto Bus Co | 976,170 |  |
| Teksystems | 2,480,033 |  | Phase2 Technology | 965,900 |  |
| Sysco Food Services | 2,423,273 |  | University of Akron | 920,000 |  |
| Oracle America | 2,339,410 |  | Software AG USA | 899,959 |  |
| Clayco | 2,251,001 |  | M Cohen \& Sons | 893,176 |  |
| Siemens Medical | 2,195,724 |  | IBM | 889,272 |  |
| Total | 345,137,749 | 51.0 \% | Proquest | 882,216 |  |
|  |  |  | B\&H Photo Video | 856,438 |  |
| Vendor contracts greater than |  |  | University of Massachusetts-Amherst | 850,000 |  |
| or equal to \$750,000 and less than |  |  | EYP Architecture and Engineering | 840,095 |  |
| \$2 million: |  |  | Accenture LLP | 837,500 |  |
|  |  |  | Layne Geoconstruction | 830,489 |  |
| Marsh USA | 1,983,763 |  | Yahoo! | 809,433 |  |
| AETNA Student Health Agency | 1,977,300 |  | Vision Mechnical | 775,477 |  |
| VWR Intl | 1,933,938 |  | Irvings Bagels | 764,386 |  |
| FEI Company | 1,914,251 |  | US Foodservice | 759,337 |  |
| Bank of Utah, as Trustee | 1,840,420 |  | Illumina | 757,755 |  |
| 329 Innovation Park Partners | 1,770,410 |  | B R Kreider Son | 756,017 |  |
| IDC Architects | 1,712,463 |  | Total | 90,852,616 | 13.4 \% |
| JBM Mechanical | 1,703,070 |  |  |  |  |
| Pilgrims Pride Corporation | 1,690,793 |  | Vendor contracts less |  |  |
| McQuaide Blasko | 1,677,598 |  | than \$750,000: |  |  |
| The HR Office | 1,677,535 |  |  |  |  |
| Inside Track | 1,663,629 |  | Total | 241,406,557 | 35.6 |
| EJ Electric | 1,650,958 |  |  |  |  |
|  |  |  | Grand total | 677,396,922 | 100.0 |

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of $\$ 1,000$ for each vendor.

SOURCE: Data provided by The Pennsylvania State University.

Table 7
THE PENNSYLVANIA STATE UNIVERSITY
CONTRACTS ${ }^{1}$
BY VENDOR LOCATION 2014-15

| Vendor Location | Total amount | Percent of <br> grand total |
| :--- | :---: | :---: |
| Pennsylvania | $\$ 369,329,775$ | $54.5 \%$ |
| Out-of-state | $308,067,147$ | 45.5 |
| Grand total | $677,396,922$ | 100.0 |

1. Includes purchases of goods and services which equal or exceed a total of $\$ 1,000$ for each vendor, from all sources of funding.

SOURCE: Data provided by The Pennsylvania State University

Table 8
UNIVERSITY OF PITTSBURGH
CONTRACTS ${ }^{1}$
BY ACADEMIC/ADMINISTRATIVE UNIT

| Academic/administrative unit | Total amount | Percent of grand total |
| :---: | :---: | :---: |
| Chancellor: |  |  |
| Athletics | \$9,830,114 |  |
| Chancellor | 4,301,795 |  |
| General Counsel | 947,900 |  |
| Office of the Chief Financial | 6,388,748 |  |
| Research Conduct and Compliance | 978,087 |  |
| Secretary of the University | 385,437 |  |
| Vice Chanellor of Institututional Advancement | 1,936,835 |  |
| Total | 24,768,916 | 7.7 \% |
| Executive Vice Chancellor: |  |  |
| Associate Vice Chancellor Human Resources | 922,128 |  |
| Business Operations | 79,348,917 |  |
| Executive Vice Chancellor | 480,289 |  |
| Facilities Management | 70,681,894 |  |
| Total | 151,433,228 | 46.9 |
| General University: ${ }^{2}$ |  |  |
| Business Affairs | 882,483 |  |
| General University | 5,656,904 |  |
| Total | 6,539,387 | 2.0 |
| School of Medicine Division: |  |  |
| Medicine | 11,692,072 |  |
| Pittsburgh Cancer Institute | 4,828,521 |  |
| School of Medicine Division Administration | 26,306,326 |  |
| Western Psychiatric Institute \& Clinic | 2,745,001 |  |
| Total | 45,571,920 | 14.1 |
| Senior Vice Chancellor \& Provost: |  |  |
| College of General Studies | 121,870 |  |
| Computing Services \& Systems Development | 17,332,374 |  |
| Dietrich School of Arts and Sciences | 10,452,651 |  |
| Education | 1,004,222 |  |
| Education - University Service Programs | 58,304 |  |
| Graduate School of Public \& International Affairs | 244,396 |  |
| Honors College | 31,819 |  |
| Information Sciences | 266,239 |  |
| Katz Graduate School of Business | 2,416,196 |  |
| Learning Research \& Development Center | 569,612 |  |
| Libraries | 11,664,904 |  |
| Provost | 10,265,069 |  |
| School of Law | 1,214,867 |  |
| School of Social Work | 89,859 |  |
| Student Affairs | 905,070 |  |
| Swanson School of Engineering | 2,332,573 |  |
| University Center for International Studies | 215,168 |  |
| University Center for Social \& Urban Research | 72,108 |  |
| University of Pittsburgh at Bradford | 6,624,142 |  |
| University of Pittsburgh at Greensburg | 4,281,635 |  |
| University of Pittsburgh at Johnstown | 10,211,345 |  |
| University of Pittsburgh at Titusville | 194,942 |  |
| Total | 80,569,365 | 24.9 |
| Senior Vice Chancellor, Health Science: |  |  |
| Graduate School of Public Health | 1,757,750 |  |
| School of Dental Medicine | 4,819,346 |  |
| School of Health \& Rehabilitation Sciences | 1,736,750 |  |
| School of Nursing | 798,232 |  |
| School of Pharmacy | 279,970 |  |
| Senior Vice Chancellor, Health Sciences | 4,783,876 |  |
| Total | 14,175,924 | 4.4 |
| Grand total | 323,058,740 | 100.0 |

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of $\$ 1,000$ for each vendor.
2. General University contains all the educational and general activities of the University that are not attributable to any other academic/ administrative unit (responsibility center) on a direct basis.

Table 9
UNIVERSITY OF PITTSBURGH

## CONTRACTS ${ }^{1}$

## BY EXPENDITURE TYPE

2014-15

|  |  | Percent of <br> grand total |
| :--- | ---: | ---: |
| Expenditure type | Total amount | $0.5 \%$ |
|  |  | 2.1 |
| Facility Alterations | $\$ 1,605,935$ | 1.6 |
| Facility Operating Costs | $6,751,203$ | 4.7 |
| Insurance | $5,320,834$ | 0.2 |
| Library Acquisitions | $15,217,237$ | 0.5 |
| Mail | 623,916 | 0.7 |
| Printing/Publishing | $1,715,939$ | 30.3 |
| Professional Memberships | $2,155,080$ | 7.7 |
| Professional Services | $97,788,648$ | 9.2 |
| Purchases for Resale | $24,716,191$ | 7.0 |
| Routine Maintenance | $29,610,583$ | 18.8 |
| Space Rental | $22,650,704$ | 0.4 |
| Supplies/Equipment | $60,616,033$ | 16.4 |
| Telephone | $1,365,543$ |  |
| Utilities | $52,920,894$ | 100.0 |
| Grand total |  |  |

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of $\$ 1,000$ for each vendor.

SOURCE: Data provided by University of Pittsburgh.

Table 10
UNIVERSITY OF PITTSBURGH
CONTRACTS ${ }^{1}$
BY CONTRACT SIZE ${ }^{2}$
2014-15

| Vendor | Total amount | Percent of grand total | Vendor | Total amount | Percent of grand total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor contracts greater than or equal to $\$ 2$ million: |  |  | Vendor contracts greater than or equal to $\$ 750,000$ and less than $\$ 2$ million (continued): |  |  |
| Sodexo Inc \& Affiliates | \$35,477,090 |  |  |  |  |
| Duquesne Light Co | 27,117,003 |  | Strategic Products \& Services | \$1,224,039 |  |
| Bellefield Boiler Plant | 12,417,376 |  | IBM | 1,202,920 |  |
| BPA II LTD | 9,707,537 |  | United States Postal Services | 1,136,125 |  |
| PWSA | 8,250,871 |  | PSSI Stadium | 1,132,853 |  |
| Dominion Retail | 7,200,900 |  | Cengage Learning | 1,124,092 |  |
| Port Authority Transit of Allegheny County | 6,573,001 |  | Lighthouse Electric Co | 1,108,984 |  |
| ESBCO Subscription Services | 6,103,058 |  | University of Pittsbrugh Physicians | 1,108,853 |  |
| Fisher Scientific Company | 5,045,860 |  | Pearson Education | 1,105,889 |  |
| UPMC | 4,872,419 |  | Fibertech Networks | 984,833 |  |
| Dell Marketing | 3,818,823 |  | FAPD | 906,916 |  |
| Lenzner Coach Lines | 3,757,608 |  | Mascaro Construction Co | 900,000 |  |
| US Security Associates | 3,375,813 |  | Proquest | 899,159 |  |
| Franklin Interiors | 3,265,012 |  | Magee-Womens Hospital of UPMC | 875,578 |  |
| Marsh USA | 2,861,579 |  | Workscape Inc | 864,584 |  |
| Supra Office Solutions | 2,554,222 |  | Carpet Concepts | 858,738 |  |
| Apple Computer | 2,357,921 |  | Otis Elevator | 842,184 |  |
| Penelec | 2,261,888 |  | Baum Boulevard Ground | 828,722 |  |
| Grainger | 2,114,243 |  | Wyndham Pittsburgh University Center | 823,289 |  |
| Grubb \& Ellis Management Services | 2,078,054 |  | TR Last Co | 818,355 |  |
| CDW Government Inc | $2,013,176$ |  | AT\&T Mobility | 817,814 |  |
| Total | 153,223,454 | 47.4 \% | Day Automotive | 811,134 |  |
|  |  |  | Adden Furniture Co | 801,346 |  |
| Vendor contracts greater than |  |  | Ricoh USA | 799,079 |  |
| or equal to \$750,000 and |  |  | Siemens Medical Solutions USA | 796,186 |  |
| less than \$2 million: |  |  | SHI International Corp | 794,667 |  |
|  |  |  | Webster Office Associates | 789,907 |  |
| Oracle America | 1,980,786 |  | Cityview Properties | 766,570 |  |
| Metz Culinary Management | 1,929,775 |  | Life Technologies | 758,692 |  |
| Sterling Land Co | 1,876,048 |  | Verizon Wireless | 752,674 |  |
| World Wide Technology Inc | 1,843,778 |  | Total | 46,969,390 | 14.5 \% |
| Peoples Natural Gas | 1,624,815 |  |  |  |  |
| Chartwells Dining Services | 1,535,966 |  |  |  |  |
| ALCO Parking | 1,458,064 |  |  |  |  |
| AON Risk Services Central | 1,436,770 |  | Vendor contracts less |  |  |
| F\&G Painting | 1,422,289 |  | than \$750,000: |  |  |
| YBP Library Services | 1,350,618 |  |  |  |  |
| Klarquist Sparkman | 1,320,073 |  | Total | 122,865,896 | 38.0 |
| Royall \& Company | 1,292,854 |  |  |  |  |
| Center for Research Libraries | 1,263,372 |  | Grand total | 323,058,740 | 100.0 |

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of $\$ 1,000$ for each vendor.
2. The following vendors, listed individually on the Purchases of Goods \& Services Report, are combined. UPMC is combined with UPMC Health System. UPMC Health Plan is a separate legal entity. Although combined activity is under $\$ 750,000$, UPMC Presbyterian Shadyside includes the following entities: Presbyterian University Hospital, UPMC Accounting,UPMC Center for Continuing Education, UPMC Presbyterian Shadyside, Western Psychiatric Institute and Clinic.

SOURCE: Data provided by University of Pittsburgh

Table 11
UNIVERSITY OF PITTSBURGH
CONTRACTS ${ }^{1}$
BY VENDOR LOCATION
2014-15

| Vendor Location | Total amount | Percent of <br> grand total |
| :--- | :---: | :---: |
| Pennsylvania | $\$ 106,623,678$ | $33.0 \%$ |
| Out-of-State | $216,435,062$ | 67.0 |
| Grand Total | $323,058,740$ | 100.0 |

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of $\$ 1,000$ for each vendor.

SOURCE: Data provided by University of Pittsburgh.

Table 12
TEMPLE UNIVERSITY
CONTRACTS
BY ACADEMIC/ADMINISTRATIVE UNIT
2014-15

| Academic/administrative unit | Total amount | Percent of grand total |
| :---: | :---: | :---: |
| President: |  |  |
| Institutional Advancement | \$3,403,010 |  |
| Internal Audit | 21,722 |  |
| Office of the President | 296,581 |  |
| Office of University Counsel | 4,401,068 |  |
| University Marketing | 8,564,956 |  |
| Vice President for Public Affairs | 115,547 |  |
| Vice President for Research | 653,226 |  |
| Total | 17,456,110 | 4.0 \% |
| Provost: |  |  |
| Beasley School of Law | 1,364,742 |  |
| College of Education | 868,566 |  |
| College of Engineering | 1,180,537 |  |
| College of Liberal Arts | 1,678,880 |  |
| College of Public Health | 1,605,849 |  |
| College of Science and Technology | 2,625,416 |  |
| Computer Services | 17,877,751 |  |
| Enrollment Management | 2,142,254 |  |
| Financial Aid | 600,674 |  |
| Fox School of Business | 5,296,118 |  |
| Government Affairs | 560,853 |  |
| Graduate School | 60,097 |  |
| Institutional Diversity (IDEAL) | 60,360 |  |
| International Affairs | 1,753,911 |  |
| Kornberg School of Dentistry | 5,591,862 |  |
| Libraries | 10,911,334 |  |
| Office of the Provost | 823,738 |  |
| Residence Halls-Main | 25,871,632 |  |
| Residence Halls-Off Campus | 1,449,295 |  |
| Rome | 90,143 |  |
| School of Media and Communication | 2,766,775 |  |
| School of Pharmacy | 636,435 |  |
| School of Podiatric Medicine | 1,951,193 |  |
| School of Tourism and Hospitality | 399,018 |  |
| Student Affairs | 2,681,341 |  |
| Temple Press | 869,838 |  |
| Tyler School of Art | 971,741 |  |
| University College | 821,605 |  |
| Vice Provost Faculty Affairs | 135,038 |  |
| Vice Provost for Undergraduate Studies | 437,254 |  |
| Total | 94,084,250 | 21.5 |
| Executive Vice President, Health Sciences: |  |  |
| Executive Vice President for Health Science | 16,603 |  |
| School of Medicine | 31,793,154 |  |
| Total: | 31,809,757 | 7.3 |
| Chief Operating Officer: |  |  |
| Business Services | 948,758 |  |
| Campus Planning \& Design | 73,638 |  |
| Campus Safety | 12,612,010 |  |
| Center for the Performing Arts | 1,830,547 |  |
| Environmental Health and Safety | 390,295 |  |
| Facility \& Operations Finance and Administration | 61,327,343 |  |
| HSC Facilities Management | 6,188,709 |  |
| Intercollegiate Athletics | 10,681,438 |  |
| Main Facilities Management | 2,612,996 |  |
| Parking/Real Estate/WRTI | 9,196,191 |  |
| Plant Development Fund \& Utilities | 32,080,071 |  |
| Purchasing | 15,247 |  |
| Recreation Services | 278,434 |  |
| Service Operations | 2,755,201 |  |
| Senior Vice President Construction, Facilities \& Operations | 30,854 |  |
| Total | 141,021,732 | 32.2 |
| Office of the Senior Vice President for Finance: |  |  |
| Controller's Office | 952,686 |  |
| Digital Document Services | 364,984 |  |
| Human Resources | 1,199,047 |  |
| Institutional Expenses | 150,025,369 |  |
| Office of the Senior Vice President for Finance | 590,556 |  |
| OWLcard Office | 461,645 |  |
| Risk Management | 36,213 |  |
| University Budget Office | 60,632 |  |
| Total | 153,691,132 | 35.1 |
| Grand total | 438,062,981 | 100.0 |

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of $\$ 1,000$ for each vendor.

SOURCE: Data provided by Temple University.

Table 13
TEMPLE UNIVERSITY
CONTRACTS ${ }^{1}$
BY ACADEMIC/ADMINISTRATIVE UNIT
2014-15

|  |  |  |
| :--- | ---: | :---: |
| Expenditure type | Total amount | Percent of <br> grand total |
| General Supplies \& Services | $\$ 75,419,814$ | $17.2 \%$ |
| Health Service Programs | $10,042,105$ | 2.3 |
| Insurance | $147,116,106$ | 33.6 |
| Interest \& Taxes | $1,160,299$ | 0.3 |
| Library | $10,764,600$ | 2.5 |
| Professional Fees \& Contracts | $67,313,368$ | 15.4 |
| Property, Plant \& Equipment | $58,384,362$ | 13.3 |
| Rent | $11,274,187$ | 2.6 |
| Repairs \& Maintenance | $13,266,999$ | 3.0 |
| Telecommunications | $5,556,006$ | 1.3 |
| Travel | $4,273,188$ | 1.0 |
| Utilities | $33,491,947$ | 7.6 |
| Grand total | $438,062,981$ | 100.0 |

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of $\$ 1,000$ for each vendor.

SOURCE: Data provided by Temple University.

Table 14
TEMPLE UNIVERSITY
CONTRACTS
BY CONTRACT SIZE
2014-15

| Vendor | Total amount | Percent of grand total | Vendor | Total Amount | Percent of grand total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor contracts greater than or equal to $\$ 2$ million: |  |  | Vendor contracts greater than or equal to $\$ 750,000$ and less than $\$ 2$ million (continued): |  |  |
| Independence Blue Cross | 76,568,850 |  |  |  |  |
| Direct Energy Marketing Inc | 25,816,414 |  | Aviacode Inc | 1,639,573 |  |
| Sodexo Incorporated | 23,803,104 |  | LaMarra Construction | 1,638,321 |  |
| Advancepcs Health LP Caremark | 17,247,721 |  | Center For Research Libraries | 1,522,277 |  |
| JP Morgan Chase - Commercial | 12,730,257 |  | Florkowski Builders Incorporated | 1,508,147 |  |
| Allied Barton Security Service LLC | 11,444,790 |  | Ruffalocody | 1,504,488 |  |
| Marsh Usa Inc | 8,790,582 |  | Unum Life Insurance | 1,450,313 |  |
| Keystone Health Plan East | 7,435,099 |  | Ebsco | 1,433,474 |  |
| Lexington Insurance | 6,464,008 |  | BRI 18661515 Market LP | 1,397,621 |  |
| JJ White Incorporated | 5,802,650 |  | Central Pension Fund | 1,395,998 |  |
| Welfare Benefits Trust | 5,300,215 |  | Tuhs Insurance Company Ltd | 1,392,300 |  |
| Ross,Feller Casey LLP | 5,000,000 |  | Johnson Controls Incorporated | 1,316,922 |  |
| Wells Fargo Bank | 4,830,732 |  | Global Spectrum | 1,310,647 |  |
| Canuso Jorden Inc. | 4,517,052 |  | Target Building Construction | 1,300,140 |  |
| Gilbane Building Company | 4,367,045 |  | Philadelphia Gas Works | 1,291,042 |  |
| Harmelin Media | 4,357,793 |  | St. Luke's University Health Network | 1,216,068 |  |
| PST Services Inc | 4,286,991 |  | PA Unemployment Comp Fund | 1,150,620 |  |
| P. Agnes, Inc. | 4,018,043 |  | City Of Philadelphia | 1,114,516 |  |
| Temple Workers Compensation Trust | 3,876,867 |  | Health Sciences Construction Group LTD | 1,107,401 |  |
| Collins \& Collins Mechanical Incorporated | 3,301,774 |  | GE Healthcare | 1,084,981 |  |
| Siemens Industry Inc. | 3,040,971 |  | Foundation For Intl Education | 1,052,194 |  |
| Verizon Pa | 2,981,170 |  | Epic Systems Corporation | 1,041,546 |  |
| Alpha Office Supplies Incorporated | 2,966,012 |  | Securitas Security Service USA Incorporated | 1,002,341 |  |
| Peco | 2,866,773 |  | Anexinet Technologies | 1,002,074 |  |
| Optum360 LLC | 2,825,373 |  | 160 Over 90 | 973,820 |  |
| Water Revenue Bureau | 2,777,915 |  | Prudential | 973,616 |  |
| Aramark Corporation | 2,475,750 |  | John Wiley And Sons Incorporated | 885,008 |  |
| Henry Schein Incorporated | 2,459,232 |  | Kardon Atlantic Associates LP | 864,621 |  |
| St. Christopher's Hospital For Children | 2,219,992 |  | Ballard Spahr Andrews \& Ingersoll | 860,502 |  |
| Lex Electric Company Incorporated | 2,199,243 |  | McKesson Speciality Care | 858,535 |  |
| Otis Elevator Company | 2,079,344 |  | Ellucian Company LP | 849,161 |  |
| 1515 Market Street Acquisition | 2,028,090 |  | Crossmedia Inc. | 824,015 |  |
| Northstar Contracting Group Inc | 2,019,682 |  | Delta BJDS Incorporated | 790,083 |  |
| Total | 272,899,534 | 62.3 \% | United Concordia | 775,492 |  |
|  |  |  | Broad Residential Partners LP | 767,318 |  |
| Vendor contracts greater than |  |  | Wright Express FSC | 763,147 |  |
| or equal to $\$ 750,000$ and |  |  | Oracle Corporation | 750,878 |  |
| less than \$2 million: |  |  | Total | 50,104,947 | 11.4 \% |
| Elsevier Inc | 1,959,993 |  | Vendor contracts less |  |  |
| Dell Marketing LP | 1,950,177 |  | than \$750,000: |  |  |
| Mitel Communications Inc | 1,926,515 |  |  |  |  |
| Xerox Corporation | 1,738,817 |  | Total | 115,058,500 | 26.3 |
| Benefit Fund For Hosp \& HIth | 1,720,245 |  |  |  |  |
|  |  |  | Grand total | 438,062,981 | 100.0 |

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of $\$ 1,000$ for each vendor.

SOURCE: Data provided by Temple University.

## Table 15

## TEMPLE UNIVERSITY CONTRACTS ${ }^{1}$ <br> BY VENDOR LOCATION 2014-15

| Vendor Location | Total amount | Percent of <br> grand total |
| :--- | :---: | :---: |
| Pennsylvania | $\$ 266,002,365$ | $60.7 \%$ |
| Out-of-state $^{2}$ | $172,060,616$ | 39.3 |
| Grand total | $438,062,981$ | 100.0 |

1. Includes purchases of goods and services which equal or exceed a total of $\$ 1,000$ for each vendor, from all sources of funding.

SOURCE: Data provided by Temple University.

## IV. RETIREMENT AND TUITION BENEFIT POLICIES

This section contains retirement policies for faculty and staff, and tuition benefit policies for faculty, staff and dependents of each of the State-related universities. Retirement policies include the name of the administrator of each university's retirement plan, and a general summary of each plan's provisions. Tuition benefit policies include the persons who are eligible for tuition discounts, as well as the amount of the discounts.

## RETIREMENT POLICY: LINCOLN UNIVERSITY

All permanent full-time and part-time employees who regularly work a minimum of 1,000 hours per year are eligible for Lincoln University's 403 B Retirement Annuity Plan, which is administered by the Teachers Insurance and Annuity Association - College Retirement Equities Fund (TIAA-CREF). Faculty members who teach a minimum of six credits per semester reach the 1,000 hours per year minimum. Lincoln University contributes 5 percent of the employee's salary towards the plan. The University will match, on a dollar for dollar basis, voluntary employee contributions of up to another 5 percent of the employee's salary.

## TUITION BENEFIT POLICY: LINCOLN UNIVERSITY

Undergraduate tuition remission benefits are offered to the following employees and their dependents, 24 years of age or younger: faculty and administrative employees, secretarial/clerical employees, public safety and maintenance/housekeeping employees. The benefits cover only tuition and do not cover items such as fees, room and board, books, labs, etc. Additionally, tuition remission benefits are not offered for any graduate level classes or undergraduate or graduate level classes taken by graduate students.

Faculty and administrative employees and their eligible dependents can receive tuition benefits from the date of hire. Secretarial/clerical, public safety and maintenance/housekeeping employees and their dependents can receive tuition benefits after 12 months of full-time employment.

## RETIREMENT POLICY: THE PENNSYLVANIA STATE UNIVERSITY

Nearly all faculty and staff members participate in either the State Employee's Retirement System (SERS) or Teachers Insurance and Annuity Association- College Retirement Equities Fund (TIAA-CREF). A very small number of employees participate in the Federal Civil Service Retirement System and the Public School Employee's Retirement System (PSERS).

The SERS plan provides a full retirement annuity based on a defined benefit formula: either 2 percent or 2.5 percent $x$ years of service $x$ average of highest three years of earnings. There are a variety of retirement options available under the plan. The employee contribution rate is 6.25 percent of earnings. The employer contribution rate is determined annually by the SERS board.

The TIAA-CREF plan provides benefits based on the employee's retirement age, the amount of money that has been contributed to the account by the employee and the university as well as the performance of the TIAA-CREF investments. There are a number of retirement options available through TIAA-CREF. The employee contribution rate is 5.0 percent of earnings. The employer contribution rate is 9.29 percent of employee earnings, set by State law.

## TUITION BENEFIT POLICY: THE PENNSYLVANIA STATE UNIVERSITY

Tuition benefits (educational privileges) are offered to regular, full-time faculty or staff, their spouses, and their unmarried children. The benefit is a 75 percent reduction of the tuition charge and applies to Penn State resident instruction and continuing education credit courses except for the professional curriculum such as those offered at The Milton S. Hershey Medical Center, the Smeal College of Business Administration Executive MBA Program and the Dickinson School of Law. Educational privileges do not apply at summer camps or workshops operated by the university, unless university credit is given and regular tuition is charged.

A faculty or staff member is eligible for educational privileges the semester which begins with or after the effective date of full-time employment. The benefit is provided for a maximum 16 credits per academic year for a person on a 12 month appointment and 12 credits during the two semesters of service for a person appointed for just the Fall and Spring semesters.

Unmarried children, spouses and same-sex domestic partners are eligible beginning with the semester coincident with or after the faculty or staff member's effective date of full-time employment and may earn a first Bachelor's degree. Various other limitations apply and are enumerated in the official Penn State educational privileges and grant-in-aid policies.

## RETIREMENT POLICY: UNIVERSITY OF PITTSBURGH

Two alternative retirement plans are available to faculty and staff members: a Contributory Tax-Deferred Annuity Plan, with employee and university contributions invested and benefits administered by either the Teachers Insurance and Annuity Association-College Retirement Equities Fund (TIAA-CREF) or the Vanguard Group, and a Noncontributory Defined Benefit Pension Plan, with university contributions only invested and benefits administered as a university trust fund.

Full-time faculty, faculty librarians and research associates; part-time faculty who are tenured or in the tenure stream; part-time faculty librarians who have an expectation of continuing employment; and all regular full- and part-time staff are eligible for membership. Employees eligible for the Contributory Plan, who do not elect membership, are enrolled under the terms of the Noncontributory Plan. In addition, part-time and temporary employees who are not eligible for the Contributory Plan are covered by the Noncontributory Plan if they fulfill the hours and years of service vesting requirements. Employees covered by separate collective bargaining agreements participate in the plans specified in their respective agreements.

The Contributory Plan is a defined contribution plan with employer and employee contributions, with an option available for the tax-deferral of employee contributions. The retirement benefit is based on total contributions, an employee's age, spouse's age, distribution option selected, and the investment performance of either TIAA-CREF or the Vanguard Group. The plan has a number of options available. Employee contributions under the plan are made before Federal income taxes, but after Social Security Tax is withheld, so tax-deferred contributions will not affect Social Security benefits. An employee's contribution rate, chosen by the employee, can vary from 3.0 to 8.0 percent of earnings (six contribution rate choices are available). During a delayed vesting period of three years, the employer matches the employee's contribution.

After the three-year vesting period, the employer's contribution rate (set by the employer to coincide with the employee's contribution rate) varies from 4.5 to 12 percent of employee earnings. An Accelerated Plan option is available to vested employees aged 52 through 55, under which an employee can make the maximum contribution for a limited number of years and the university makes increased matching contributions. The maximum period for this option is 120 months.

The Noncontributory Plan is a defined benefit plan with employer contributions but no employee contributions. The retirement benefit depends on an employee's age, years of service, salary while participating in the plan, and the employer's contributions made on the employee's behalf. Participants under this plan, along with the Contributory Plan, also have the opportunity to make contributions to a Supplementary Retirement Account, administered by either TIAACREF or the Vanguard Group; the contributions may be tax-deferred at the employee's option. Contributions to supplementary accounts are not part of the Contributory Plan and are not matched by the employer.

## TUITION BENEFIT POLICY: UNIVERSITY OF PITTSBURGH

Tuition benefits (scholarships) are offered to faculty members (including faculty librarians, research associates, chaplains, and ROTC faculty), staff members, spouses and dependent children.

Tuition scholarships for full-time faculty and staff cover all tuition for the first six credits taken each term at the University of Pittsburgh, except for full-time staff not having a first degree, in which case they are entitled to eight credits per term. However, a faculty or staff charge of 3 percent of tuition for undergraduate programs and 10 percent of tuition for graduate programs will be incurred. Tuition scholarships for eligible part-time faculty are proportionate to those for fulltime appointments. Spouse and children of regular part-time staff are not eligible for educational benefits.

Tuition scholarships for spouses or certified domestic partners of full-time faculty and staff are the same as those above, except that the spouse's charge is 10 percent of tuition for both undergraduate and graduate programs.

Tuition scholarships for dependent children of full-time faculty and staff cover full undergraduate tuition only for a maximum of 12 terms leading to a first baccalaureate degree at the University of Pittsburgh; fees and other charges are the student's responsibility. In addition, tuition scholarships for dependent children of full-time faculty, faculty librarians and research associates, hired by September 1, 1994, are available for attendance at other accredited colleges and universities. These scholarships cover tuition for a maximum of two terms each for four academic years, at the maximum rate of the in-State, full-time tuition for the College of Arts and Sciences at the Pittsburgh campus. Tuition scholarships for dependent children of certain part-time tenured or tenure-stream faculty and faculty librarians are made, with benefits proportionate to those for full-time appointments.

## RETIREMENT POLICY:

## TEMPLE UNIVERSITY

Full-time employees and faculty are eligible to participate in either a Defined Contribution Plan or a Defined Benefit Plan. The plan that they are eligible to join is dependent on their job classification and collective bargaining agreement.

There are several different contribution levels under the Defined Contribution Plans. In one plan, the employee contributes 4.5 percent of the base annual salary up to the Social Security wage base and 5.0 percent over the Social Security wage base while the university contributes 8.5 percent of the base annual salary up to the Social Security wage base and 13.0 percent over the Social Security wage base. In another plan, the employee contributes 4.5 percent of the employee's base salary while the university contributes between 4.5 percent to 7 percent of the base salary based on the date. In a plan available to some non-tenure track faculty, the university contributes a match of 3 percent to 8.5 percent of the employee's base salary based on the employees respective level of service. Finally, there is another plan where some union employees contribute either zero percent, 1 percent, 2 percent, 3 percent or 4.5 percent of their base salary while the university contributes, respectively, either 4 percent, 5 percent, 6 percent, 7 percent, or 8.5 percent of their base salary.

Contributions under any of the variations may be allocated between Fidelity Investments and Teachers Insurance and Annuity Association-College Retirement Equities Fund (TIAACREF). Fidelity Investment and TIAA-CREF offers various mutual funds including growth funds, equity funds, bond funds, money market funds, balanced funds and target allocation funds. Employees are vested in the university's contributions after either three or five years of participation in the Plan. Vested contributions may be withdrawn for the Plan after separation from service. The form of withdrawal is at the discretion of the participant.

The Defined Benefit Plan is available to certain collectively bargained employees and is a contributory plan that provides an annuity benefits at retirement. The benefit is determined by multiplying the average monthly earnings time the years of credited service times 1.6 percent less an offset for Social Security. Normal retirement age is considered to be 65 , but a reduced benefit is available after the employee has attained age 55 with at least ten years of service. Vesting in this plan requires five years of participation. In the Defined Benefit Plan, employees must contribute 2 percent of earnings up to the amount of the Social Security wage base for the year, and 4 percent of the balance of earnings.

## TUITION POLICY:

## TEMPLE UNIVERSITY

Full-time employees are entitled to full tuition remission for up to eight credit hours per semester in Temple University undergraduate colleges for either undergraduate or graduate courses. No tuition remission is available for courses taken in Temple's Schools of Law, Medicine, Dentistry or Podiatric Medicine.

Employees are eligible for tuition remission benefits the first day of the semester after their hire date. Employees who terminate their employment with Temple University after the start of the semester for any reason other than official retirement will continue to receive the tuition remission benefit through that semester only. Employees and their eligible dependents must remain in academic good standing.

A staff member cannot be both a full-time student and a full-time employee, simultaneously.

Legally dependent children of full-time employees are eligible for full tuition remission for up to ten semesters to complete their degree in Temple University's undergraduate program only. Children may be full-time matriculated students, or they may be part-time matriculated or nonmatriculated students. The dependent child must be less than 24 years of age when initially enrolled in this program.

The spouse of an executive administrative employee or full-time faculty member is entitled to one-half tuition in Temple University undergraduate colleges for either undergraduate or graduate courses, whether enrolled full-time or part-time.

Any requests for exceptional treatment must be made to the Benefits Appeals Committee (BAC) by the appropriate academic vice president on behalf of the student, prior to the beginning of the semester.

Graduate and spousal tuition benefits are considered a taxable benefit. The value of these tuition benefits will be included in the employee's taxable wages and all applicable taxes will be withheld during the year the tuition benefits are received.

The tuition remission program includes expenses for tuition cost only; any other fees are not covered under the program.

## Act of March 10, 1949, P.L.30, No. 14 Public School Code Section 2004-D

Section 2004-D. Disclosure.
(a) Expenditures.--The university shall disclose the following:
(1) Revenue and expenditure budgets of the university's academic and administrative support units for the current fiscal year.
(2) The actual revenue and expenditures for the prior year in the same format as the information reported under paragraph (1).
(3) For any defined project or program which is the subject of a specific line item appropriation from the General Fund, the university shall disclose the following:
(i) Revenue and expenditure budgets of the defined program or project for the current fiscal year.
(ii) The actual revenue and expenditures of the defined program or project for the prior year in the same format as the information reported under paragraph (1).
(4) The revenue and expenditures of any auxiliary enterprise which is directly funded in whole or in part by tuition or a State appropriation for the current fiscal year.
(b) Prior fiscal year.--The university shall provide the following additional information for the prior fiscal year for each academic or administrative support unit, for each defined project or program and for any auxiliary enterprise:
(1) The number of employees by academic rank and by classification the number of administrators, staff, clerical and technical service employees.
(2) Median and mean salary by academic rank and by classification the median and mean salaries of administrators, staff, clerical and technical service employees.
(3) Nonsalary compensation as a percentage of salary. Nonsalary compensation shall include, but not be limited to, medical benefits, life insurance benefits, pension benefits, leave benefits, employer Social Security payments and workers' compensation benefits.
(4) A statement of the university's retirement policies.
(5) A policy statement relating to a reduction of tuition for employees' family members.
(6) A list of purchase of service contracts which exceed $\$ 1,000$ by category of service, including, but not limited to, legal, instructional, management, accounting, architecture, public relations and maintenance. The list shall contain the name and address of the contractor, a statement of the nature of the duties of the contractor and the academic and administrative support unit for which the duties are performed. If a purchase of service contract exceeds $10 \%$ of the total aggregate expenditure of the contract category per academic or administrative support unit, then the contracted amount shall also be listed.
(7) A list of purchase of goods contracts which exceed $\$ 1,000$. The list shall contain the name and address of the contractor and a list of the goods purchased and the academic or administrative support unit for which such goods were contracted. If a purchase of goods contract exceeds $10 \%$ of the total aggregate expenditure per academic or administrative support unit, then the contracted amount shall also be listed.
(8) A list by academic or administrative support unit in the aggregate of the expenses of travel, subsistence and lodging, whether provided or reimbursed.
(c) Format.--The university shall submit in electronic format a report of the information under subsections (a) and (b) to the department and the Joint State Government Commission. Each such institution shall maintain a copy of the report in the institution's library and shall submit a copy to each of the four State regional library resource centers.
(d) Time frame.--A university's report required to be submitted under this section shall be submitted within 180 days of the close of the university's current fiscal year.
(e) Minutes.--The university shall make a copy of the minutes of each public meeting of the institution's board of trustees, as well as a copy of the institution's integrated postsecondary education data systems report, available for public inspection in the institution's library.


[^0]:    ${ }^{1}$ Section 2004-D of the Public School Code of 1949 is included as an Appendix to this report.

[^1]:    10
    nd. No data given in ranks having 3 or fewer faculty
    SOURCE: Data provided by University of Pittsburgh

[^2]:    ${ }^{2}$ The Public School Code of 1949, § 2004-D (a)(4). See the Appendix for a copy of Section 2004-D.

[^3]:    1. Includes employee benefits billed and employee benefits allocated to units
    a. Includes allocated employee benefits for Agricultural Research and Cooperative Extension Personnel paid on Agricultural Federal Funds.
[^4]:    SOURCE: Data provided by Temple University.

[^5]:    ${ }^{3}$ A breakdown by academic or administrative unit is not available for Lincoln University.
    ${ }^{4}$ A Lincoln University representative noted that their computer system did not easily allow them to distinguish between vendor contacts by fund and so tables relating to Lincoln University's vendor contracts on pages 36 through 38 include all vendor contracts totaling $\$ 1,000$ or more for the University.

